

# **Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016**

April 12, 2017

Health Services Cost Review Commission

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## EXECUTIVE SUMMARY

The Maryland Health Services Cost Review Commission (HSCRC or Commission) has completed the annual hospital financial disclosure report for fiscal year (FY) 2016.

In FY 2016, Maryland concluded its second year under the new agreement with the federal Centers for Medicare & Medicaid Services (CMS) and began the third year. Under the new All-Payer Model, the State's focus shifted from controlling the charge per case for Medicare inpatient hospital stays to controlling per capita hospital revenue growth (including both inpatient and outpatient hospital costs) for all payers. The new Model will assess whether Maryland's hospital all-payer system is a successful model for achieving the triple aim of:

- Lower costs
- Better patient experience
- Improved health

Calendar year (CY) 2014 was the first year of the new Model. Since FY 2016 straddles the end of the second year under the new Model and the beginning of the third year, this report focuses on the second year of the new Model's financial and quality metric performance, as well as traditional measures of hospital financial health.

The following are a number of Maryland All-Payer Model Performance Year 2 results:

1. Gross all-payer per capita hospital revenues from services provided to Maryland residents grew by 2.31 percent, which was slower than the 4.02 percent per capita growth in the Maryland economy in CY 2015.
2. Over the performance period of the Model, the State must achieve aggregate savings of at least \$330 million in the Medicare per beneficiary total hospital expenditures for Maryland resident Medicare fee-for-service (FFS) beneficiaries. For Performance Year 2 (CY 2015), the State achieved \$135 million in Medicare savings. The cumulative savings for CY 2014 and CY 2015 are \$251million.
3. Over the Model's performance period, the State must shift at least 80 percent of all regulated hospital revenue for Maryland residents into population-based payment arrangements. The State successfully shifted 96 percent of hospital revenue into population-based payments through hospital global budgets.
4. Over the Model's performance period, the State must reduce the aggregate Medicare 30-day readmission rate for Medicare FFS beneficiaries to be less than or equal to the national readmission rate. The gap in the readmission rate between Maryland and the nation decreased by 0.70 percent over the first two performance years.
5. Over the performance period of the Model, the State must achieve an aggregate 30 percent reduction for all payers in 65 potentially preventable complications (PPCs) as

part of Maryland's Hospital Acquired Conditions program. The State achieved a 34.1 percent reduction in PPCs in 2015 compared to 2014.

This report shows that for Maryland acute hospitals in FY 2016:

1. Profits on regulated activities increased in FY 2016, from \$1.1 billion (or 8.39 percent of regulated net operating revenue) in FY 2015 to \$1.2 billion (or 8.56 percent of regulated net operating revenue).
2. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) decreased from \$532 million (or 3.54 percent of total net operating revenue) in FY 2015 to \$512 million in FY 2016 (or 3.29 percent of total net operating revenue).
3. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) decreased substantially from \$530 million in FY 2015 (or 3.52 percent of the total revenue) to \$362 million in FY 2016 (or 2.33 percent of the total revenue).
4. Total regulated net patient revenue rose from \$13.4 billion in FY 2015 to \$13.9 billion in FY 2016, an increase of 3.74 percent.
5. In FY 2016, Maryland hospitals incurred \$756 million in uncompensated care, amounting to approximately five cents of uncompensated care cost for every dollar of gross regulated patient revenue.
6. Gross regulated revenue from potentially avoidable utilization (PAU) readmissions fell from \$1.153 billion in FY 2015 to \$1.134 billion in FY 2016. The percentage of gross regulated revenue associated with total PAUs (readmission + avoidable admissions) declined from 11.30 percent in FY 2015 to 10.95 percent in FY 2016, a decrease of 3.1percent.
7. The case-mix adjusted PPC rate declined from 0.90 percent in FY 2015 to 0.73 percent in FY 2016, a decrease of 19.2 percent. These declines reflect improvement in the quality of care delivered in Maryland hospitals, where readmission rates declined faster than the national levels for Medicare, and the State achieved the 30 percent PPC reduction goal.
8. Total direct graduate medical education expenditures increased from \$300 million in FY 2015 to \$328 million in FY 2016, an increase of 9.42 percent.

The HSCRC, the country's pioneer hospital rate review agency, was established by the Maryland General Assembly in 1971 to regulate rates for all those who purchase hospital care. It is an independent Commission functioning within the Maryland Department of Health and Mental Hygiene. It consists of seven members who are appointed by the Governor. The HSCRC's rate review authority includes assuring the public that: (a) a hospital's total costs are reasonable; (b) a hospital's aggregate rates are reasonably related to its aggregate costs; and (c) rates are set equitably among all purchasers of care without undue discrimination or preference.

## INTRODUCTION

Effective January 1, 2014, Maryland entered into a new hospital All-Payer Model with the Centers for Medicare & Medicaid Services (CMS). Under the new Model, the State's focus shifted from controlling the charge per case for a hospital stay to controlling the per capita total hospital cost growth. The new Model will assess whether Maryland's all-payer system for hospital payments—which is now accountable for the total hospital cost of care on a per capita basis—is a successful model for achieving the triple aim of:

- Lower costs
- Better patient experience
- Improved health

To facilitate these goals, every acute care hospital in Maryland agreed to a global budget. Global budgets remove the incentives for hospitals to grow volumes and instead focus hospitals on reducing potentially avoidable utilization (PAU), improving population health, and improving outcomes for patients. Maryland's performance under the All-Payer Model is measured by:

- Limiting the growth in gross per capita all-payer hospital revenues since calendar year (CY) 2013. Maryland has committed to holding the average annual growth rate over the five-year life of the Model to 3.58 percent.
- Generating savings for Medicare by holding the growth in Maryland Medicare fee-for-service (FFS) hospital payments per beneficiary below the national Medicare per beneficiary FFS growth rate. Maryland committed to saving Medicare \$330 million over five years by keeping the State Medicare per beneficiary hospital growth rate below the national rate.
- Reducing potentially preventable complications (PPCs) by an aggregate of 30 percent over the five-year life of the Model.
- Reducing Maryland's Medicare readmission rate to the national average by the final year of the five-year Model.

This report focuses on hospital performance on the new Model's financial and quality metrics, as well as traditional measures of hospital financial health. This report includes hospital-level data on revenues associated with readmissions and other forms of PAU. Readmission and PAU charges provide a financial indicator of opportunity for improvement in selected areas if Maryland hospitals can successfully transform health care to the benefit of consumers. Reducing charges for PAU and readmissions will also provide hospital resources for additional investments in health care transformation. This report also illustrates performance on quality metrics, including the rates of case-mix adjusted readmissions (labeled risk-adjusted readmissions in the tables), and the case-mix adjusted PPC rate for each hospital.

Maryland's performance on many of the new Model metrics was favorable:

- All-payer per capita hospital revenues grew 2.31 percent, which is below the per capita growth of the Maryland economy in CY 2015 and well below the 3.58 percent annual growth gap contained in the waiver agreement.
- Medicare FFS hospital charges per Maryland Medicare beneficiary increased by 1.97 percent in FY 2016. National data for FY 2016 data indicate that Maryland costs grew slower than the nation.
- Charges for PAU readmissions decreased slightly from \$1.153 billion in FY 2015 to \$1.134 billion in FY 2016. Overall PAU charges decreased, from \$1.810 billion in FY 2015 to \$1.797 billion in FY 2016. As a percentage of gross regulated patient revenue, readmissions and PAU charges decreased between FY 2015 and FY 2016 by 4.0 percent and 3.1 percent respectively.
- Data on quality show that there was a reduction in the case-mix adjusted readmission and PPC rate. The case-mix adjusted readmission rate declined from 12.20 percent in FY 2015 to 11.72 percent in FY 2016, a decrease of 4.0 percent. The case-mix adjusted PPC rate declined from 0.90 percent in FY 2015 to 0.73 percent in FY 2016, a decrease of 19.2 percent. This decline reflects improvement in the quality of care delivered at Maryland hospitals. Since CY 2013, the PPC decrease has been greater than the CMS target of a 30 percent reduction by CY 2018.

Data on the collective financial performance of Maryland hospitals are summarized below.

- Gross regulated revenue growth. Gross patient revenue on regulated services increased 2.44 percent from \$16.0 billion in FY 2015 to \$16.4 billion in FY 2016.
- Net regulated patient revenue. Total regulated net patient revenue rose from \$13.4 billion in FY 2015 to \$13.9 billion in FY 2016, an increase of 3.74 percent.
- Profits on regulated activities. Profits on regulated activities increased in FY 2016, from \$1.1 billion (8.39 percent of regulated net operating revenue) in FY 2015 to \$1.2 billion (8.56 percent of regulated net operating revenue).
- Profits on operations. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) increased from \$532 million (or 3.54 percent of total net operating revenue) in FY 2015 to \$512 million in FY 2016 (or 3.29 percent of total net operating revenue).
- Total excess profit. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) decreased substantially from \$530 million in FY 2015 (or 3.52 percent of the total revenue) to \$362 million in FY 2016 (or 2.33 percent of the total revenue).
- Total Direct Graduate Medical Education Expenditures. Total direct graduate medical education expenditures increased from \$300 million in FY 2016 to \$328 million in FY 2016, an increase of 9.42 percent.<sup>1</sup>

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<sup>1</sup> The HSCRC is working on expanding available information related to graduate medical education.

Maryland is the only state in which uncompensated care is financed by all payers—including Medicare and Medicaid—as the payment system builds the predicted cost of uncompensated care into the rates, and all payers pay the same rates for hospital care. Because the rates cover predicted uncompensated care amounts, hospitals have no reason to discourage patients who are likely to be without insurance. Thus, Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital, regardless of their ability to pay. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of last resort. Because the actual uncompensated care is not reimbursed by the system, hospitals have incentives to pursue compensation from patients who generate uncompensated care expenses.

Additionally, the mark-up in Maryland hospitals—the difference between hospitals' costs and what hospitals ultimately charge patients—remained the lowest in the nation. The average mark-up for hospitals nationally is more than 3.6 times that of Maryland hospitals, according to the most recent data from the American Hospital Association. In the absence of rate setting, non-Maryland hospitals must artificially mark up their charges in order to cover shortfalls due to uncompensated care, discounts to large health plans, and low payments from Medicare and Medicaid.

## **CONTENTS OF REPORT**

Under its mandate to publicly disclose information about the financial operations of all hospitals, the Maryland Health Services Cost Review Commission (HSCRC or Commission) has prepared this report of comparative financial information from the respective hospitals.

This report combines the financial data of hospitals with a June 30 fiscal year end with the hospitals with a December 31 year end of the previous year, e.g., June 30, 2016 and December 31, 2015, rather than combining together the financial data of hospitals whose fiscal years end in the same calendar year, e.g., June 30, 2015 and December 31, 2015, as was done in the past. All of the financial data in this report have been combined in this fashion. In FY 2014, the University of Maryland Upper Chesapeake Medical Center and the University of Maryland Harford Memorial Hospital changed from a December 31 fiscal year end to a June 30 fiscal year end. Because of this change in combining hospital data, the data for the six months from January 1, 2014 to June 30, 2014 for these hospitals were not included in this report. This report also marks the second annual filing submitted by Holy Cross Germantown Hospital, and includes nine months of data from its first year of operations, from October 1, 2014 to June 30, 2015.

The following categories were derived from the Annual Report of Revenue, Expenses, and Volumes (Annual Report) submitted to the HSCRC: Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, Percentage of Uncollectible Accounts, Total Operating Costs, Operating Profit/Loss, Non-Operating Revenue and Expense, and Excess Profit/Loss, as itemized in this report. The Annual Report is reconciled with the audited financial statements of the respective institutions.

This year's Disclosure Statement also includes the following three Exhibits:

- Exhibit I - Change in Uncompensated Care (Regulated Operations)

- Exhibit II - Change in Total Operating Profit/Loss (Regulated and Unregulated Operations)
- Exhibit III – Total Excess Profit/Loss (Operating and Non-Operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

Gross Patient Revenue refers to all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which the service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients and revenue from miscellaneous sources, such as rental of hospital space, sales of cafeteria meals, gift shop sales, research, and Medicare Part B physician services. Such revenue is common in the regular operations of a hospital, but should be accounted for separately from regulated patient revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

Total Operating Expenses equal the costs of HSCRC-regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in this report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Operating Profit/Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit/Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon.

Non-Operating Profit/Loss includes investment income, extraordinary gains, and other non-operating gains and losses.



Excess Profit/Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit/Loss and Non-Operating Profit/Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

PAU is the general classification of hospital care that is unplanned and can be prevented through improved care, care coordination, and effective community-based care. The HSCRC intends to continue to refine the measurement of PAU and thus the current PAU numbers differ from previous disclosure reports. Currently, the following measures are included as PAU cost measures:

- 30-day, all-cause, all-hospital inpatient readmissions, excluding planned readmissions, based on similar specifications for the Maryland Readmission Reduction Incentive Program, but applied to all inpatient discharges and observation stays greater than 23 hours. The readmission revenue is assigned to the hospital receiving the readmission regardless of where the original admission occurred.
- Prevention quality indicators (PQIs) as defined by the Agency for Healthcare Research and Quality applied to all inpatient discharges and observation stays greater than 23 hours. The PAU cost measure includes the 12 acute and chronic PQIs of the PQI-90 Composite measure and PQI 02 (Perforated Appendix). It does not include PQI 09 (low birth weight).

Readmissions refer to the methodology for the Readmissions Reduction Incentive Program that measures performance using the 30-day all-payer all-hospital (both intra- and inter-hospital) readmission rate with adjustments for patient severity (based on discharge All Patient Refined Diagnosis Related Group Severity of Illness) and planned admissions. The case-mix adjusted readmission rate is assigned to the index hospital and only includes inpatient discharges.

PPCs consist of a list of 65 measures developed by 3M. PPCs are defined as harmful events (e.g., an accidental laceration during a procedure) or negative outcomes (e.g., hospital-acquired pneumonia) that may result from the process of care and treatment rather than from a natural progression of underlying disease. The conditions are excluded if present on admission indicators show that the patient arrived at the hospital with the condition. Hospital payment is linked to hospital performance by comparing the observed number of PPCs to the expected number of PPCs. In this report, the HSCRC only provides the case-mix adjusted PPC rate and not the revenue associated with PPCs.

Direct Graduate Medical Education Expenditures consist of the costs directly related to the training of residents. These costs include stipends and fringe benefits of the residents and the salaries and fringe benefits of the faculty who supervise the residents.

Financial information contained in this report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the HSCRC, is available at the HSCRC's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m. and in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at <http://www.hscrc.state.md.us>.

## NOTES TO THE FINANCIAL AND STATISTICAL DATA

1. Admissions include infants transferred to neo-natal intensive care units in the hospital in which they were born.
2. Revenues and expenses applicable to physician Medicare Part B professional services are only included in regulated hospital data in hospitals that had HSCRC-approved physician rates on June 30, 1985, and that have not subsequently requested that those rates be removed so that the physicians may bill Medicare FFS.
3. The specialty hospitals in this report are: Adventist Behavioral Health Care-Rockville, Adventist Rehabilitation Hospital of Maryland, Brook Lane Health Services, Adventist Behavioral Health-Eastern Shore, Levindale Hospital, Mt. Washington Pediatric Hospital, and Sheppard Pratt Hospital.
4. In accordance with Health-General Article, Section 19-3A-07, three free-standing medical facilities—Queen Anne’s Freestanding Medical Center, Germantown Emergency Center, and Bowie Health Center—fall under the rate-setting jurisdiction of the HSCRC. The HSCRC sets rates for all payers for emergency services provided at Queen Anne’s Freestanding Medical Center effective October 1, 2010, and at Germantown Emergency Center and Bowie Health Center effective July 1, 2011.
5. Effective July 1, 2013, data associated with the University of Maryland Cancer Center was combined with that of the University of Maryland Medical Center.
6. Effective January 1, 2014, Levindale Hospital was designated by CMS as an acute care hospital, rather than a specialty hospital.
7. Effective October 1, 2014, Holy Cross Germantown Hospital was issued a rate order to begin business in Maryland as an acute care hospital. The data included in this report contain nine months of data (October 1, 2014 to June 30, 2015) for Holy Cross Germantown Hospital’s first annual filing.

## DETAILS OF THE DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA: ACUTE HOSPITALS

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

## =====

ALL ACUTE HOSPITALS

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	16,414,062,529	16,023,174,651	15,674,388,126
Unregulated Services	1,767,905,021	1,765,339,383	1,775,574,672
TOTAL	18,181,967,550	17,788,514,034	17,449,962,798
Net Patient Revenue (NPR):			
Regulated Services	13,918,979,932	13,417,265,413	12,840,037,696
Unregulated Services	832,676,315	831,105,191	803,304,981
TOTAL	14,751,656,247	14,248,370,604	13,643,342,677
Other Operating Revenue:			
Regulated Services	160,718,431	207,012,377	202,547,501
Unregulated Services	665,160,514	557,485,573	470,054,013
TOTAL	825,878,945	764,497,950	672,601,514
Net Operating Revenue (NOR)			
Regulated Services	14,079,698,363	13,624,277,791	13,042,585,197
Unregulated Services	1,497,836,829	1,388,590,764	1,273,358,994
Total	15,577,535,193	15,012,868,554	14,315,944,191
Total Operating Expenses:			
Regulated Services	12,874,250,706	12,481,365,520	12,104,941,967
Total	15,065,706,428	14,481,119,517	13,904,654,153
Net Operating Profit (Loss):			
Regulated Services	1,205,447,657	1,142,912,171	937,643,255
Unregulated Services	-693,618,892	-611,163,233	-526,353,133
Total	511,828,765	531,748,938	411,290,122
Total Non-Operating Profit (Loss):	-150,036,105	-2,059,614	484,613,004
Non-Operating Revenue	-34,313,381	51,393,310	502,513,301
Non-Operating Expenses	115,722,725	53,452,924	17,900,297
Total Excess Profit (Loss):	361,792,660	529,689,423	895,903,147
% Net Operating Profit of Regulated NOR	8.56	8.39	7.19
% Net Total Operating Profit of Total NOR	3.29	3.54	2.87
% Total Excess Profit of Total Revenue	2.33	3.52	6.05
Total Direct Medical Education:	328,323,025	300,062,898	291,890,966
Inpatient Readmission Charges:	1,134,364,113	1,153,257,694	1,148,047,788
Risk Adjusted Readmission Percent:	11.72%	12.20%	12.78%
Potentially Avoidable Utilization Costs:	1,797,463,863	1,810,182,982	1,776,882,063
Risk Adjusted PPC Rate:	0.73	0.90	1.09

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

ANNE ARUNDEL MEDICAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	576,313,300	562,952,500	554,132,400
Unregulated Services	6,941,900	6,805,400	6,868,600
TOTAL	583,255,200	569,757,900	561,001,000
Net Patient Revenue (NPR):			
Regulated Services	497,838,744	477,344,509	451,481,300
Unregulated Services	6,366,700	6,611,300	6,553,400
TOTAL	504,205,444	483,955,809	458,034,700
Other Operating Revenue:			
Regulated Services	5,914,800	7,170,500	7,047,500
Unregulated Services	6,387,900	19,782,400	18,947,490
TOTAL	12,302,700	26,952,900	25,994,990
Net Operating Revenue (NOR)			
Regulated Services	503,753,544	484,515,009	458,528,800
Unregulated Services	12,754,600	26,393,700	25,500,890
Total	516,508,144	510,908,709	484,029,690
Total Operating Expenses:			
Regulated Services	451,531,237	437,421,849	433,202,797
Total	491,019,800	486,102,500	471,917,600
Net Operating Profit (Loss):			
Regulated Services	52,222,307	47,093,161	25,326,003
Unregulated Services	-26,733,963	-22,286,951	-13,213,903
Total	25,488,344	24,806,209	12,112,100
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-37,898,800	-40,992,000	27,091,100
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-12,410,456	-16,185,791	39,203,200
% Net Operating Profit of Regulated NOR	10.37	9.72	5.52
% Net Total Operating Profit of Total NOR	4.93	4.86	2.50
% Total Excess Profit of Total Revenue	-2.59	-3.44	7.67
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	28,490,270	28,653,303	26,732,221
Risk Adjusted Readmission Percent:	11.10%	11.48%	11.91%
Potentially Avoidable Utilization Costs:	51,728,214	50,916,784	46,056,292
Risk Adjusted PPC Rate:	0.73	0.99	1.13

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

ATLANTIC GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	105,461,500	102,371,000	102,693,200
Unregulated Services	50,662,326	42,556,300	25,414,008
TOTAL	156,123,826	144,927,300	128,107,208
Net Patient Revenue (NPR):			
Regulated Services	90,081,400	88,616,700	89,143,246
Unregulated Services	21,406,426	17,503,300	13,780,408
TOTAL	111,487,826	106,120,000	102,923,654
Other Operating Revenue:			
Regulated Services	794,324	1,315,700	1,310,947
Unregulated Services	2,782,807	1,767,100	1,213,122
TOTAL	3,577,131	3,082,800	2,524,069
Net Operating Revenue (NOR)			
Regulated Services	90,875,724	89,932,400	90,454,193
Unregulated Services	24,189,233	19,270,400	14,993,530
Total	115,064,957	109,202,800	105,447,723
Total Operating Expenses:			
Regulated Services	75,915,305	75,395,800	76,554,862
Total	112,904,611	108,320,800	101,635,006
Net Operating Profit (Loss):			
Regulated Services	14,960,419	14,536,600	13,899,332
Unregulated Services	-12,800,074	-13,654,600	-10,086,613
Total	2,160,346	882,000	3,812,719
Total Non-Operating Profit (Loss):	263,569	1,560,200	2,461,360
Non-Operating Revenue	263,569	1,560,200	2,461,360
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	2,423,915	2,442,300	6,274,080
% Net Operating Profit of Regulated NOR	16.46	16.16	15.37
% Net Total Operating Profit of Total NOR	1.88	0.81	3.62
% Total Excess Profit of Total Revenue	2.10	2.20	5.81
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	3,487,090	4,908,066	5,486,337
Risk Adjusted Readmission Percent:	8.82%	10.32%	11.68%
Potentially Avoidable Utilization Costs:	8,449,177	10,602,350	11,055,167
Risk Adjusted PPC Rate:	0.57	0.86	0.88

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

BON SECOURS HOSPITAL

FISCAL YEAR ENDING	August 2016	August 2015	August 2014
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	106,732,300	117,217,800	129,714,300
Unregulated Services	56,474,022	36,444,670	26,341,350
TOTAL	163,206,322	153,662,470	156,055,650
Net Patient Revenue (NPR):			
Regulated Services	90,580,150	98,069,566	99,985,454
Unregulated Services	15,365,284	16,757,466	15,078,939
TOTAL	105,945,434	114,827,031	115,064,392
Other Operating Revenue:			
Regulated Services	1,545,300	800,398	1,585,024
Unregulated Services	3,587,084	3,812,977	4,245,338
TOTAL	5,132,384	4,613,375	5,830,362
Net Operating Revenue (NOR)			
Regulated Services	92,125,450	98,869,964	101,570,478
Unregulated Services	18,952,368	20,570,443	19,324,277
Total	111,077,818	119,440,406	120,894,754
Total Operating Expenses:			
Regulated Services	78,575,804	78,959,061	85,614,206
Total	114,507,342	110,395,175	118,891,000
Net Operating Profit (Loss):			
Regulated Services	13,549,646	19,910,902	15,956,273
Unregulated Services	-16,979,170	-10,865,671	-13,952,517
Total	-3,429,524	9,045,231	2,003,755
Total Non-Operating Profit (Loss):	252,138	299,000	1,565,750
Non-Operating Revenue	464,567	299,000	1,565,750
Non-Operating Expenses	212,429	0	0
Total Excess Profit (Loss):	-3,177,386	9,344,231	3,569,505
% Net Operating Profit of Regulated NOR	14.71	20.14	15.71
% Net Total Operating Profit of Total NOR	-3.09	7.57	1.66
% Total Excess Profit of Total Revenue	-2.85	7.80	2.91
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	13,690,317	18,305,374	22,179,359
Risk Adjusted Readmission Percent:	14.37%	15.33%	17.97%
Potentially Avoidable Utilization Costs:	19,946,234	25,252,547	31,238,308
Risk Adjusted PPC Rate:	1.13	0.80	0.65

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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BOWIE EMERGENCY CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	20,228,300	20,111,300	16,513,400
Unregulated Services	9,901,346	10,142,311	9,852,802
TOTAL	30,129,646	30,253,611	26,366,202
Net Patient Revenue (NPR):			
Regulated Services	13,863,985	14,488,830	12,399,706
Unregulated Services	4,285,990	4,223,356	4,648,934
TOTAL	18,149,975	18,712,186	17,048,641
Other Operating Revenue:			
Regulated Services	297,700	189,930	867
Unregulated Services	1,457,694	0	0
TOTAL	1,755,394	189,930	867
Net Operating Revenue (NOR)			
Regulated Services	14,161,685	14,678,760	12,400,574
Unregulated Services	5,743,684	4,223,356	4,648,934
Total	19,905,369	18,902,116	17,049,508
Total Operating Expenses:			
Regulated Services	12,614,803	12,222,939	10,457,177
Total	18,564,439	17,267,715	15,071,710
Net Operating Profit (Loss):			
Regulated Services	1,546,882	2,455,821	1,943,397
Unregulated Services	-205,952	-821,420	34,401
Total	1,340,930	1,634,401	1,977,798
Total Non-Operating Profit (Loss):	0	0	0
Non-Operating Revenue	0	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	1,340,930	1,634,401	1,977,798
% Net Operating Profit of Regulated NOR	10.92	16.73	15.67
% Net Total Operating Profit of Total NOR	6.74	8.65	11.60
% Total Excess Profit of Total Revenue	6.74	8.65	11.60
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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CALVERT MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	146,698,600	144,499,900	141,935,300
Unregulated Services	11,709,220	11,343,400	10,240,860
TOTAL	158,407,820	155,843,300	152,176,160
Net Patient Revenue (NPR):			
Regulated Services	127,343,293	124,641,770	117,478,592
Unregulated Services	5,210,263	5,090,942	4,675,516
TOTAL	132,553,556	129,732,712	122,154,108
Other Operating Revenue:			
Regulated Services	3,163,881	3,869,985	5,148,688
Unregulated Services	1,097,878	1,084,745	952,342
TOTAL	4,261,759	4,954,730	6,101,030
Net Operating Revenue (NOR)			
Regulated Services	130,507,174	128,511,755	122,627,280
Unregulated Services	6,308,142	6,175,687	5,627,858
Total	136,815,315	134,687,442	128,255,139
Total Operating Expenses:			
Regulated Services	111,787,053	109,246,740	105,829,305
Total	129,054,256	124,914,230	119,797,306
Net Operating Profit (Loss):			
Regulated Services	18,720,121	19,265,015	16,797,976
Unregulated Services	-10,959,061	-9,491,803	-8,340,143
Total	7,761,059	9,773,212	8,457,833
Total Non-Operating Profit (Loss):	1,002,915	-2,132,041	-1,655,105
Non-Operating Revenue	1,002,915	281,369	514,608
Non-Operating Expenses	0	2,413,410	2,169,713
Total Excess Profit (Loss):	8,763,974	7,641,171	6,802,728
% Net Operating Profit of Regulated NOR	14.34	14.99	13.70
% Net Total Operating Profit of Total NOR	5.67	7.26	6.59
% Total Excess Profit of Total Revenue	6.36	5.66	5.28
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	7,773,270	6,651,086	5,854,547
Risk Adjusted Readmission Percent:	9.26%	8.68%	8.42%
Potentially Avoidable Utilization Costs:	16,795,543	15,765,999	14,512,556
Risk Adjusted PPC Rate:	0.48	0.68	0.85



Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
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CARROLL HOSPITAL CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	254,064,500	254,037,700	251,985,400
Unregulated Services	74,692,123	73,597,756	74,612,637
TOTAL	328,756,623	327,635,456	326,598,037
Net Patient Revenue (NPR):			
Regulated Services	217,990,560	217,722,362	211,421,290
Unregulated Services	32,103,123	33,093,873	33,726,861
TOTAL	250,093,683	250,816,235	245,148,151
Other Operating Revenue:			
Regulated Services	2,468,694	2,597,080	4,639,865
Unregulated Services	2,890,600	1,240,078	961,456
TOTAL	5,359,294	3,837,158	5,601,321
Net Operating Revenue (NOR)			
Regulated Services	220,459,254	220,319,442	216,061,155
Unregulated Services	34,993,723	34,333,951	34,688,317
Total	255,452,977	254,653,393	250,749,472
Total Operating Expenses:			
Regulated Services	199,462,258	199,756,327	189,824,332
Total	239,120,643	238,732,927	229,948,414
Net Operating Profit (Loss):			
Regulated Services	20,996,996	20,563,115	26,236,823
Unregulated Services	-4,664,662	-4,642,649	-5,435,765
Total	16,332,334	15,920,466	20,801,058
Total Non-Operating Profit (Loss):	308,300	-3,927,869	6,354,928
Non-Operating Revenue	8,030,300	1,223,684	9,594,707
Non-Operating Expenses	7,722,000	5,151,553	3,239,779
Total Excess Profit (Loss):	16,640,634	11,992,597	27,155,986
% Net Operating Profit of Regulated NOR	9.52	9.33	12.14
% Net Total Operating Profit of Total NOR	6.39	6.25	8.30
% Total Excess Profit of Total Revenue	6.32	4.69	10.43
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	17,906,994	19,212,722	19,803,411
Risk Adjusted Readmission Percent:	11.49%	11.30%	12.54%
Potentially Avoidable Utilization Costs:	33,931,949	35,728,939	33,718,360
Risk Adjusted PPC Rate:	0.80	1.01	1.23

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HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

DOCTORS COMMUNITY HOSPITAL

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	234,045,500	226,462,500	222,145,400
Unregulated Services	23,864,393	21,074,527	21,497,124
TOTAL	257,909,893	247,537,027	243,642,524
Net Patient Revenue (NPR):			
Regulated Services	196,748,065	186,906,068	178,102,639
Unregulated Services	23,752,910	20,785,043	21,502,253
TOTAL	220,500,975	207,691,111	199,604,892
Other Operating Revenue:			
Regulated Services	-749,478	1,978,080	2,232,490
Unregulated Services	6,451,267	4,961,871	3,242,342
TOTAL	5,701,789	6,939,951	5,474,832
Net Operating Revenue (NOR)			
Regulated Services	195,998,587	188,884,148	180,335,129
Unregulated Services	30,204,177	25,746,914	24,744,595
Total	226,202,764	214,631,062	205,079,724
Total Operating Expenses:			
Regulated Services	179,480,079	170,753,892	170,083,752
Total	220,883,373	208,511,680	204,184,713
Net Operating Profit (Loss):			
Regulated Services	16,518,507	18,130,257	10,251,378
Unregulated Services	-11,199,116	-12,010,875	-9,356,366
Total	5,319,391	6,119,382	895,012
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	708,268	-1,022,687	-243,211
Non-Operating Expenses	4,629,885	0	0
Total Excess Profit (Loss):	1,397,774	5,096,695	651,801
% Net Operating Profit of Regulated NOR	8.43	9.60	5.68
% Net Total Operating Profit of Total NOR	2.35	2.85	0.44
% Total Excess Profit of Total Revenue	0.62	2.39	0.32
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	23,530,584	21,254,010	19,742,079
Risk Adjusted Readmission Percent:	11.97%	11.66%	11.88%
Potentially Avoidable Utilization Costs:	39,904,998	35,733,570	36,131,902
Risk Adjusted PPC Rate:	0.67	1.29	1.17

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HEALTH SERVICES COST REVIEW COMMISSION  
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FORT WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	December 2015 -----	December 2014 -----	December 2013 -----
Gross Patient Revenue:			
Regulated Services	48,291,192	48,565,970	46,156,625
Unregulated Services	211,142	404,675	391,018
TOTAL	48,502,334	48,970,645	46,547,643
Net Patient Revenue (NPR):			
Regulated Services	41,353,146	40,450,576	37,357,875
Unregulated Services	211,142	404,675	391,018
TOTAL	41,564,288	40,855,251	37,748,893
Other Operating Revenue:			
Regulated Services	802,900	1,345,091	1,717,070
Unregulated Services	51,978	39,088	41,245
TOTAL	854,878	1,384,179	1,758,315
Net Operating Revenue (NOR)			
Regulated Services	42,156,046	41,795,667	39,074,945
Unregulated Services	263,120	443,763	432,263
Total	42,419,166	42,239,430	39,507,208
Total Operating Expenses:			
Regulated Services	41,591,264	39,766,800	37,851,168
Total	42,405,199	40,859,285	38,931,926
Net Operating Profit (Loss):			
Regulated Services	564,782	2,028,867	1,223,777
Unregulated Services	-550,815	-648,722	-648,495
Total	13,967	1,380,145	575,282
Total Non-Operating Profit (Loss):	662	607	748
Non-Operating Revenue	662	607	748
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	14,629	1,380,752	576,030
% Net Operating Profit of Regulated NOR	1.34	4.85	3.13
% Net Total Operating Profit of Total NOR	0.03	3.27	1.46
% Total Excess Profit of Total Revenue	0.03	3.27	1.46
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	2,835,441	3,593,267	3,035,810
Risk Adjusted Readmission Percent:	10.27%	11.57%	13.79%
Potentially Avoidable Utilization Costs:	7,670,868	7,947,365	7,117,927
Risk Adjusted PPC Rate:	0.11	0.33	0.81

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HEALTH SERVICES COST REVIEW COMMISSION  
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FREDERICK MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	363,795,700	346,609,902	339,660,800
Unregulated Services	57,294,670	57,086,448	69,997,055
TOTAL	421,090,370	403,696,350	409,657,855
Net Patient Revenue (NPR):			
Regulated Services	307,860,058	293,871,610	274,540,716
Unregulated Services	34,082,959	33,379,435	38,893,323
TOTAL	341,943,017	327,251,045	313,434,038
Other Operating Revenue:			
Regulated Services	4,929,135	5,129,913	6,545,338
Unregulated Services	3,388,865	3,124,506	3,683,661
TOTAL	8,318,000	8,254,419	10,228,999
Net Operating Revenue (NOR)			
Regulated Services	312,789,193	299,001,523	281,086,054
Unregulated Services	37,471,824	36,503,941	42,576,984
Total	350,261,017	335,505,464	323,663,037
Total Operating Expenses:			
Regulated Services	278,175,236	274,234,304	264,760,912
Total	331,555,000	324,400,419	320,533,000
Net Operating Profit (Loss):			
Regulated Services	34,613,957	24,767,220	16,325,142
Unregulated Services	-15,907,940	-13,662,174	-13,195,104
Total	18,706,017	11,105,045	3,130,038
Total Non-Operating Profit (Loss):	-6,465,000	579,400	13,863,000
Non-Operating Revenue	4,598,000	7,448,400	16,523,000
Non-Operating Expenses	11,063,000	6,869,000	2,660,000
Total Excess Profit (Loss):	12,241,017	11,684,445	16,993,038
% Net Operating Profit of Regulated NOR	11.07	8.28	5.81
% Net Total Operating Profit of Total NOR	5.34	3.31	0.97
% Total Excess Profit of Total Revenue	3.45	3.41	5.00
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	21,147,063	23,540,648	22,598,572
Risk Adjusted Readmission Percent:	9.60%	10.60%	10.41%
Potentially Avoidable Utilization Costs:	37,620,617	41,299,345	40,249,248
Risk Adjusted PPC Rate:	0.73	0.89	1.02

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HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2014 TO 2016

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GARRETT COUNTY MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	48,479,700	44,693,600	45,202,600
Unregulated Services	13,070,536	12,856,975	7,013,510
TOTAL	61,550,236	57,550,575	52,216,110
Net Patient Revenue (NPR):			
Regulated Services	41,011,099	37,569,611	36,914,781
Unregulated Services	5,059,417	6,048,180	4,252,165
TOTAL	46,070,516	43,617,791	41,166,947
Other Operating Revenue:			
Regulated Services	970,434	1,722,986	1,918,578
Unregulated Services	551,434	329,639	299,663
TOTAL	1,521,868	2,052,625	2,218,241
Net Operating Revenue (NOR)			
Regulated Services	41,981,533	39,292,597	38,833,359
Unregulated Services	5,610,851	6,377,819	4,551,828
Total	47,592,384	45,670,416	43,385,188
Total Operating Expenses:			
Regulated Services	39,247,254	35,427,708	34,661,815
Total	47,660,593	41,597,075	40,023,965
Net Operating Profit (Loss):			
Regulated Services	2,734,279	3,864,889	4,171,544
Unregulated Services	-2,802,488	208,452	-810,322
Total	-68,209	4,073,341	3,361,223
Total Non-Operating Profit (Loss):	334,557	731,976	877,732
Non-Operating Revenue	334,557	731,976	877,732
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	266,348	4,805,317	4,238,955
% Net Operating Profit of Regulated NOR	6.51	9.84	10.74
% Net Total Operating Profit of Total NOR	-0.14	8.92	7.75
% Total Excess Profit of Total Revenue	0.56	10.36	9.58
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	1,107,848	1,359,438	1,292,752
Risk Adjusted Readmission Percent:	6.18%	6.43%	7.23%
Potentially Avoidable Utilization Costs:	3,972,000	4,185,717	4,217,539
Risk Adjusted PPC Rate:	0.69	0.75	1.32

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GERMANTOWN EMERGENCY CENTER

FISCAL YEAR ENDING	December 2015 -----	December 2014 -----	December 2013 -----
Gross Patient Revenue:			
Regulated Services	13,555,000	14,059,900	12,992,000
Unregulated Services	0	0	0
TOTAL	13,555,000	14,059,900	12,992,000
Net Patient Revenue (NPR):			
Regulated Services	9,691,602	9,216,478	9,389,152
Unregulated Services	0	0	0
TOTAL	9,691,602	9,216,478	9,389,152
Other Operating Revenue:			
Regulated Services	7,183	7,567	14,865
Unregulated Services	251,097	263,000	0
TOTAL	258,280	270,567	14,865
Net Operating Revenue (NOR)			
Regulated Services	9,698,785	9,224,045	9,404,017
Unregulated Services	251,097	263,000	0
Total	9,949,882	9,487,045	9,404,017
Total Operating Expenses:			
Regulated Services	10,835,481	11,106,309	11,094,387
Total	11,148,023	11,406,414	11,289,944
Net Operating Profit (Loss):			
Regulated Services	-1,136,696	-1,882,264	-1,690,370
Unregulated Services	-61,445	-37,105	-195,557
Total	-1,198,141	-1,919,369	-1,885,927
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-418,018	-407,785	-378,665
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-1,616,159	-2,327,154	-2,264,592
% Net Operating Profit of Regulated NOR	-11.72	-20.41	-17.97
% Net Total Operating Profit of Total NOR	-12.04	-20.23	-20.05
% Total Excess Profit of Total Revenue	-16.96	-25.63	-25.09
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

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GREATER BALTIMORE MEDICAL CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	439,684,200	432,707,700	426,965,000
Unregulated Services	46,382,096	46,277,696	46,343,000
TOTAL	486,066,296	478,985,396	473,308,000
Net Patient Revenue (NPR):			
Regulated Services	378,187,463	369,026,601	357,329,000
Unregulated Services	22,991,225	22,677,372	21,736,100
TOTAL	401,178,688	391,703,973	379,065,100
Other Operating Revenue:			
Regulated Services	8,314,668	8,852,410	8,765,799
Unregulated Services	11,163,100	11,589,157	14,711,200
TOTAL	19,477,768	20,441,567	23,476,999
Net Operating Revenue (NOR)			
Regulated Services	386,502,131	377,879,011	366,094,799
Unregulated Services	34,154,325	34,266,529	36,447,300
Total	420,656,456	412,145,540	402,542,099
Total Operating Expenses:			
Regulated Services	341,360,524	337,071,422	335,132,100
Total	402,047,314	392,458,020	381,697,400
Net Operating Profit (Loss):			
Regulated Services	45,141,607	40,807,589	30,962,700
Unregulated Services	-26,532,465	-21,120,069	-10,118,000
Total	18,609,142	19,687,520	20,844,700
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-1,754,300	5,100,000	20,282,900
Non-Operating Expenses	3,192,506	2,477,000	587,900
Total Excess Profit (Loss):	13,662,336	22,310,520	40,539,700
% Net Operating Profit of Regulated NOR	11.68	10.80	8.46
% Net Total Operating Profit of Total NOR	4.42	4.78	5.18
% Total Excess Profit of Total Revenue	3.26	5.35	9.59
Total Direct Medical Education:	5,237,160	4,976,560	5,078,600
Inpatient Readmission Charges:	21,748,602	21,097,566	22,000,741
Risk Adjusted Readmission Percent:	10.13%	10.75%	10.71%
Potentially Avoidable Utilization Costs:	37,196,364	35,619,123	37,088,737
Risk Adjusted PPC Rate:	1.00	1.18	1.20

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HOLY CROSS HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	505,712,400	480,562,300	468,876,700
Unregulated Services	34,043,625	29,149,790	28,978,500
TOTAL	539,756,025	509,712,090	497,855,200
Net Patient Revenue (NPR):			
Regulated Services	418,354,058	400,831,157	382,981,000
Unregulated Services	15,991,950	13,882,068	14,213,000
TOTAL	434,346,008	414,713,225	397,194,000
Other Operating Revenue:			
Regulated Services	3,375,639	4,612,845	6,272,300
Unregulated Services	10,438,166	10,728,100	10,731,690
TOTAL	13,813,805	15,340,945	17,003,990
Net Operating Revenue (NOR)			
Regulated Services	421,729,698	405,444,002	389,253,300
Unregulated Services	26,430,116	24,610,168	24,944,690
Total	448,159,813	430,054,170	414,197,990
Total Operating Expenses:			
Regulated Services	362,874,686	354,456,924	348,206,775
Total	413,238,146	398,445,304	390,903,000
Net Operating Profit (Loss):			
Regulated Services	58,855,012	50,987,078	41,046,525
Unregulated Services	-23,933,345	-19,378,211	-17,751,525
Total	34,921,667	31,608,866	23,295,000
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-6,083,400	6,093,296	23,263,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	28,838,267	37,702,162	46,558,000
% Net Operating Profit of Regulated NOR	13.96	12.58	10.54
% Net Total Operating Profit of Total NOR	7.79	7.35	5.62
% Total Excess Profit of Total Revenue	6.52	8.64	10.64
Total Direct Medical Education:	2,708,039	2,658,000	2,757,760
Inpatient Readmission Charges:	40,617,410	38,364,441	34,270,651
Risk Adjusted Readmission Percent:	11.70%	11.83%	11.63%
Potentially Avoidable Utilization Costs:	61,529,272	57,267,855	53,242,560
Risk Adjusted PPC Rate:	0.59	0.84	1.27



Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

HOLY CROSS HOSPITAL-GERMANTOWN

FISCAL YEAR ENDING	June 2016	June 2015	
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Gross Patient Revenue:			
Regulated Services	80,883,300	43,305,400	0
Unregulated Services	797,132	102,457	0
TOTAL	81,680,432	43,407,857	0
Net Patient Revenue (NPR):			
Regulated Services	65,244,750	36,057,303	0
Unregulated Services	797,132	102,457	0
TOTAL	66,041,882	36,159,760	0
Other Operating Revenue:			
Regulated Services	395,900	313,191	0
Unregulated Services	573,207	461,781	0
TOTAL	969,107	774,972	0
Net Operating Revenue (NOR)			
Regulated Services	65,640,650	36,370,494	0
Unregulated Services	1,370,338	564,238	0
Total	67,010,988	36,934,732	0
Total Operating Expenses:			
Regulated Services	76,357,033	56,371,837	0
Total	86,826,724	62,122,512	0
Net Operating Profit (Loss):			
Regulated Services	-10,716,383	-20,001,343	0
Unregulated Services	-9,099,352	-5,186,437	0
Total	-19,815,736	-25,187,780	0
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-698,359	-142,227	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-20,514,095	-25,330,007	0
% Net Operating Profit of Regulated NOR	-16.33	-54.99	0.00
% Net Total Operating Profit of Total NOR	-29.57	-68.20	0.00
% Total Excess Profit of Total Revenue	-30.94	-68.85	0.00
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	6,016,684	3,964,502	0
Risk Adjusted Readmission Percent:	10.48%	11.41%	0.00%
Potentially Avoidable Utilization Costs:	11,097,273	7,708,302	0
Risk Adjusted PPC Rate:	0.61	0.70	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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HOWARD COUNTY GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	297,946,200	286,302,800	281,805,600
Unregulated Services	0	0	0
TOTAL	297,946,200	286,302,800	281,805,600
Net Patient Revenue (NPR):			
Regulated Services	257,850,200	242,889,800	232,598,600
Unregulated Services	0	0	0
TOTAL	257,850,200	242,889,800	232,598,600
Other Operating Revenue:			
Regulated Services	1,379,422	2,048,754	62,249
Unregulated Services	2,386,147	2,508,749	1,995,674
TOTAL	3,765,569	4,557,503	2,057,923
Net Operating Revenue (NOR)			
Regulated Services	259,229,622	244,938,554	232,660,849
Unregulated Services	2,386,147	2,508,749	1,995,674
Total	261,615,769	247,447,303	234,656,523
Total Operating Expenses:			
Regulated Services	242,053,450	227,890,658	222,265,553
Total	252,094,167	237,009,512	231,079,634
Net Operating Profit (Loss):			
Regulated Services	17,176,172	17,047,896	10,395,296
Unregulated Services	-7,654,570	-6,610,105	-6,818,406
Total	9,521,602	10,437,791	3,576,890
Total Non-Operating Profit (Loss):	-4,911,402	-1,238,991	6,309,706
Non-Operating Revenue	3,515,431	2,137,497	4,133,076
Non-Operating Expenses	8,426,833	3,376,488	-2,176,630
Total Excess Profit (Loss):	4,610,200	9,198,800	9,886,601
% Net Operating Profit of Regulated NOR	6.63	6.96	4.47
% Net Total Operating Profit of Total NOR	3.64	4.22	1.52
% Total Excess Profit of Total Revenue	1.74	3.69	4.14
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	21,670,556	21,347,026	24,538,782
Risk Adjusted Readmission Percent:	11.63%	11.34%	12.39%
Potentially Avoidable Utilization Costs:	36,991,838	35,291,511	38,297,145
Risk Adjusted PPC Rate:	0.76	0.88	1.36

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

JOHNS HOPKINS BAYVIEW MEDICAL CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	643,455,400	618,220,800	605,106,300
Unregulated Services	4,755,600	4,222,500	4,406,900
TOTAL	648,211,000	622,443,300	609,513,200
Net Patient Revenue (NPR):			
Regulated Services	535,127,100	507,487,100	484,348,000
Unregulated Services	4,268,600	3,850,500	3,663,900
TOTAL	539,395,700	511,337,600	488,011,900
Other Operating Revenue:			
Regulated Services	7,814,000	8,098,100	9,049,099
Unregulated Services	56,333,300	55,593,100	42,960,500
TOTAL	64,147,300	63,691,200	52,009,599
Net Operating Revenue (NOR)			
Regulated Services	542,941,100	515,585,200	493,397,099
Unregulated Services	60,601,900	59,443,600	46,624,400
Total	603,543,000	575,028,800	540,021,499
Total Operating Expenses:			
Regulated Services	530,778,637	498,586,635	472,155,588
Total	596,562,000	563,029,000	530,603,000
Net Operating Profit (Loss):			
Regulated Services	12,162,463	16,998,565	21,241,512
Unregulated Services	-5,181,463	-4,998,765	-11,823,012
Total	6,981,000	11,999,800	9,418,500
Total Non-Operating Profit (Loss):	2,133,900	1,875,200	1,686,500
Non-Operating Revenue	2,133,900	1,875,200	1,686,500
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	9,114,900	13,875,000	11,105,000
% Net Operating Profit of Regulated NOR	2.24	3.30	4.31
% Net Total Operating Profit of Total NOR	1.16	2.09	1.74
% Total Excess Profit of Total Revenue	1.50	2.41	2.05
Total Direct Medical Education:	22,135,500	22,227,000	21,979,800
Inpatient Readmission Charges:	51,248,946	48,715,813	50,358,227
Risk Adjusted Readmission Percent:	14.14%	14.35%	15.27%
Potentially Avoidable Utilization Costs:	77,369,945	72,537,973	73,151,486
Risk Adjusted PPC Rate:	0.49	0.79	0.84

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

JOHNS HOPKINS HOSPITAL

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	2,282,683,400	2,209,868,500	2,172,517,900
Unregulated Services	9,641,276	7,110,016	12,351,327
TOTAL	2,292,324,676	2,216,978,516	2,184,869,227
Net Patient Revenue (NPR):			
Regulated Services	1,916,625,561	1,839,752,921	1,778,796,357
Unregulated Services	9,641,276	5,444,904	10,509,115
TOTAL	1,926,266,837	1,845,197,825	1,789,305,472
Other Operating Revenue:			
Regulated Services	15,291,999	14,952,526	14,656,180
Unregulated Services	257,292,975	196,988,003	155,742,900
TOTAL	272,584,974	211,940,529	170,399,080
Net Operating Revenue (NOR)			
Regulated Services	1,931,917,560	1,854,705,447	1,793,452,537
Unregulated Services	266,934,251	202,432,907	166,252,015
Total	2,198,851,811	2,057,138,354	1,959,704,552
Total Operating Expenses:			
Regulated Services	1,904,995,652	1,842,294,064	1,768,501,426
Total	2,173,349,352	2,047,447,655	1,928,276,090
Net Operating Profit (Loss):			
Regulated Services	26,921,908	12,411,383	24,951,117
Unregulated Services	-1,419,449	-2,720,684	6,477,361
Total	25,502,459	9,690,699	31,428,478
Total Non-Operating Profit (Loss):	36,798,309	39,589,768	35,421,690
Non-Operating Revenue	36,798,309	39,589,768	35,421,690
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	62,300,768	49,280,467	66,850,174
% Net Operating Profit of Regulated NOR	1.39	0.67	1.39
% Net Total Operating Profit of Total NOR	1.16	0.47	1.60
% Total Excess Profit of Total Revenue	2.79	2.35	3.35
Total Direct Medical Education:	108,442,934	110,114,790	103,050,920
Inpatient Readmission Charges:	162,859,391	163,571,963	164,047,904
Risk Adjusted Readmission Percent:	13.22%	14.23%	14.86%
Potentially Avoidable Utilization Costs:	204,204,206	204,203,207	202,679,689
Risk Adjusted PPC Rate:	0.77	0.91	1.04

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

LAUREL REGIONAL HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	106,117,500	106,467,900	118,865,000
Unregulated Services	1,985,672	1,517,991	5,189,156
TOTAL	108,103,172	107,985,891	124,054,156
Net Patient Revenue (NPR):			
Regulated Services	90,443,295	90,359,092	97,912,231
Unregulated Services	1,419,848	123,792	1,501,121
TOTAL	91,863,143	90,482,885	99,413,352
Other Operating Revenue:			
Regulated Services	1,193,454	1,509,271	2,735,242
Unregulated Services	249,504	276,336	306,036
TOTAL	1,442,958	1,785,607	3,041,278
Net Operating Revenue (NOR)			
Regulated Services	91,636,749	91,868,363	100,647,473
Unregulated Services	1,669,352	400,129	1,807,157
Total	93,306,101	92,268,492	102,454,630
Total Operating Expenses:			
Regulated Services	85,066,992	96,291,469	104,245,610
Total	97,371,992	108,774,321	111,690,619
Net Operating Profit (Loss):			
Regulated Services	6,569,757	-4,423,106	-3,598,137
Unregulated Services	-10,635,648	-12,082,723	-5,637,852
Total	-4,065,891	-16,505,829	-9,235,989
Total Non-Operating Profit (Loss):	2,833,438	7,391,088	8,550,000
Non-Operating Revenue	2,833,438	7,391,088	8,550,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-1,232,453	-9,114,741	-685,989
% Net Operating Profit of Regulated NOR	7.17	-4.81	-3.57
% Net Total Operating Profit of Total NOR	-4.36	-17.89	-9.01
% Total Excess Profit of Total Revenue	-1.28	-9.15	-0.62
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	7,778,186	7,679,937	7,478,142
Risk Adjusted Readmission Percent:	12.13%	13.15%	13.52%
Potentially Avoidable Utilization Costs:	12,699,645	12,793,751	12,772,626
Risk Adjusted PPC Rate:	0.99	1.14	1.07

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

LEVINDALE

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	60,312,800	59,785,479	54,541,800
Unregulated Services	32,666,054	32,727,172	35,343,587
TOTAL	92,978,854	92,512,651	89,885,387
Net Patient Revenue (NPR):			
Regulated Services	48,514,862	46,832,627	47,571,840
Unregulated Services	26,134,537	26,559,417	28,791,830
TOTAL	74,649,399	73,392,044	76,363,670
Other Operating Revenue:			
Regulated Services	2,098,512	823,334	1,640,083
Unregulated Services	172,329	206,374	54,975
TOTAL	2,270,841	1,029,708	1,695,058
Net Operating Revenue (NOR)			
Regulated Services	50,613,374	47,655,961	49,211,923
Unregulated Services	26,306,866	26,765,791	28,846,805
Total	76,920,240	74,421,752	78,058,728
Total Operating Expenses:			
Regulated Services	41,623,303	39,404,902	42,154,535
Total	72,536,873	72,621,228	74,832,787
Net Operating Profit (Loss):			
Regulated Services	8,990,071	8,251,059	7,057,388
Unregulated Services	-4,606,704	-6,450,535	-3,831,447
Total	4,383,367	1,800,524	3,225,941
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-457,179	-1,019,876	3,575,884
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	3,926,188	780,648	6,801,826
% Net Operating Profit of Regulated NOR	17.76	17.31	14.34
% Net Total Operating Profit of Total NOR	5.70	2.42	4.13
% Total Excess Profit of Total Revenue	5.13	1.06	8.33
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	4,350,683	4,042,561	3,625,955
Risk Adjusted Readmission Percent:	11.20%	13.10%	12.56%
Potentially Avoidable Utilization Costs:	4,350,683	4,054,007	3,625,955
Risk Adjusted PPC Rate:	2.71	4.69	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

MCCREADY MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	16,309,200	15,059,800	16,638,000
Unregulated Services	1,946,141	1,255,944	1,397,602
TOTAL	18,255,341	16,315,744	18,035,602
Net Patient Revenue (NPR):			
Regulated Services	12,659,083	11,880,053	14,019,441
Unregulated Services	1,605,431	771,294	863,487
TOTAL	14,264,514	12,651,347	14,882,928
Other Operating Revenue:			
Regulated Services	587,954	784,050	1,301,193
Unregulated Services	2,520	48,108	83,844
TOTAL	590,474	832,158	1,385,037
Net Operating Revenue (NOR)			
Regulated Services	13,247,037	12,664,103	15,320,634
Unregulated Services	1,607,951	819,402	947,331
Total	14,854,988	13,483,505	16,267,965
Total Operating Expenses:			
Regulated Services	14,666,429	13,220,754	12,257,596
Total	15,628,165	13,993,311	13,788,378
Net Operating Profit (Loss):			
Regulated Services	-1,419,392	-556,651	3,063,038
Unregulated Services	646,215	46,844	-583,451
Total	-773,177	-509,807	2,479,588
Total Non-Operating Profit (Loss):	74,030	84,305	107,518
Non-Operating Revenue	74,030	84,305	107,518
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-699,147	-425,502	2,587,106
% Net Operating Profit of Regulated NOR	-10.71	-4.40	19.99
% Net Total Operating Profit of Total NOR	-5.20	-3.78	15.24
% Total Excess Profit of Total Revenue	-4.68	-3.14	15.80
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	500,641	359,884	546,719
Risk Adjusted Readmission Percent:	10.64%	7.02%	10.08%
Potentially Avoidable Utilization Costs:	1,420,962	1,324,450	1,717,750
Risk Adjusted PPC Rate:	0.76	2.51	2.33

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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MEDSTAR FRANKLIN SQUARE

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	505,736,100	491,172,800	486,467,000
Unregulated Services	186,298,688	175,283,739	192,175,314
TOTAL	692,034,788	666,456,539	678,642,314
Net Patient Revenue (NPR):			
Regulated Services	427,619,940	418,234,842	407,447,444
Unregulated Services	79,471,571	75,371,387	70,000,653
TOTAL	507,091,510	493,606,230	477,448,097
Other Operating Revenue:			
Regulated Services	3,235,505	3,724,142	6,794,480
Unregulated Services	8,346,177	6,802,058	6,316,130
TOTAL	11,581,681	10,526,200	13,110,610
Net Operating Revenue (NOR)			
Regulated Services	430,855,445	421,958,984	414,241,924
Unregulated Services	87,817,747	82,173,445	76,316,783
Total	518,673,192	504,132,430	490,558,707
Total Operating Expenses:			
Regulated Services	385,528,867	382,118,274	373,444,124
Total	508,064,432	486,989,680	469,241,214
Net Operating Profit (Loss):			
Regulated Services	45,326,578	39,840,710	40,797,801
Unregulated Services	-34,717,818	-22,697,960	-19,480,307
Total	10,608,760	17,142,750	21,317,494
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	149,318	199,160	246,061
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	10,758,078	17,341,909	21,563,555
% Net Operating Profit of Regulated NOR	10.52	9.44	9.85
% Net Total Operating Profit of Total NOR	2.05	3.40	4.35
% Total Excess Profit of Total Revenue	2.07	3.44	4.39
Total Direct Medical Education:	9,890,754	8,467,280	7,574,040
Inpatient Readmission Charges:	48,923,668	45,185,086	47,308,423
Risk Adjusted Readmission Percent:	12.29%	12.18%	12.83%
Potentially Avoidable Utilization Costs:	79,094,289	74,109,879	75,140,771
Risk Adjusted PPC Rate:	0.68	0.88	0.99



Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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MEDSTAR GOOD SAMARITAN

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	289,108,800	303,789,300	299,250,000
Unregulated Services	126,937,836	147,196,441	142,342,915
TOTAL	416,046,636	450,985,741	441,592,915
Net Patient Revenue (NPR):			
Regulated Services	246,708,456	247,347,394	242,965,630
Unregulated Services	48,388,024	51,580,271	49,688,130
TOTAL	295,096,480	298,927,665	292,653,760
Other Operating Revenue:			
Regulated Services	2,953,403	5,004,986	7,433,958
Unregulated Services	8,484,797	7,962,520	7,188,325
TOTAL	11,438,200	12,967,505	14,622,283
Net Operating Revenue (NOR)			
Regulated Services	249,661,859	252,352,380	250,399,588
Unregulated Services	56,872,821	59,542,790	56,876,455
Total	306,534,680	311,895,170	307,276,043
Total Operating Expenses:			
Regulated Services	213,937,895	216,682,038	224,965,932
Total	302,367,777	303,538,841	303,307,419
Net Operating Profit (Loss):			
Regulated Services	35,723,964	35,670,341	25,433,656
Unregulated Services	-31,557,061	-27,314,012	-21,465,032
Total	4,166,904	8,356,329	3,968,625
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,987,800	2,380,847	3,219
Non-Operating Expenses	0	0	40,065
Total Excess Profit (Loss):	6,154,704	10,737,176	3,971,844
% Net Operating Profit of Regulated NOR	14.31	14.14	10.16
% Net Total Operating Profit of Total NOR	1.36	2.68	1.29
% Total Excess Profit of Total Revenue	1.99	3.42	1.29
Total Direct Medical Education:	5,371,417	3,914,080	3,801,620
Inpatient Readmission Charges:	28,298,303	31,184,987	28,640,389
Risk Adjusted Readmission Percent:	12.62%	12.89%	14.47%
Potentially Avoidable Utilization Costs:	45,848,912	47,923,528	44,645,741
Risk Adjusted PPC Rate:	0.62	0.91	0.86

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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MEDSTAR HARBOR HOSPITAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	194,368,900	207,452,600	205,146,300
Unregulated Services	60,489,787	62,562,425	78,505,062
TOTAL	254,858,687	270,015,025	283,651,362
Net Patient Revenue (NPR):			
Regulated Services	167,091,643	164,442,500	171,046,194
Unregulated Services	26,548,660	25,629,647	25,319,070
TOTAL	193,640,304	190,072,147	196,365,264
Other Operating Revenue:			
Regulated Services	3,385,440	4,013,879	5,371,719
Unregulated Services	8,222,079	8,578,338	8,195,974
TOTAL	11,607,519	12,592,218	13,567,693
Net Operating Revenue (NOR)			
Regulated Services	170,477,083	168,456,379	176,417,913
Unregulated Services	34,770,740	34,207,986	33,515,044
Total	205,247,823	202,664,365	209,932,957
Total Operating Expenses:			
Regulated Services	143,567,318	144,974,260	146,516,583
Total	190,376,563	191,580,981	189,700,114
Net Operating Profit (Loss):			
Regulated Services	26,909,765	23,482,119	29,901,331
Unregulated Services	-12,038,506	-12,398,735	-9,668,488
Total	14,871,259	11,083,384	20,232,843
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	316,304	374,536	506,890
Non-Operating Expenses	992,439	0	0
Total Excess Profit (Loss):	14,195,125	11,457,920	20,739,733
% Net Operating Profit of Regulated NOR	15.78	13.94	16.95
% Net Total Operating Profit of Total NOR	7.25	5.47	9.64
% Total Excess Profit of Total Revenue	6.91	5.64	9.86
Total Direct Medical Education:	4,696,418	4,637,050	4,402,330
Inpatient Readmission Charges:	16,436,129	16,226,755	15,034,547
Risk Adjusted Readmission Percent:	13.24%	11.83%	12.60%
Potentially Avoidable Utilization Costs:	27,115,521	26,590,819	25,997,610
Risk Adjusted PPC Rate:	0.55	0.79	1.16

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
 FISCAL YEAR 2014 TO 2016

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MEDSTAR MONTGOMERY MEDICAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	175,827,977	174,302,200	167,893,100
Unregulated Services	9,723,069	8,452,327	8,493,778
TOTAL	185,551,046	182,754,527	176,386,878
Net Patient Revenue (NPR):			
Regulated Services	150,844,829	147,518,393	141,046,268
Unregulated Services	5,058,651	4,296,785	4,590,335
TOTAL	155,903,480	151,815,179	145,636,603
Other Operating Revenue:			
Regulated Services	3,968,813	3,087,252	2,796,922
Unregulated Services	153,650	172,711	282,582
TOTAL	4,122,463	3,259,963	3,079,504
Net Operating Revenue (NOR)			
Regulated Services	154,813,643	150,605,645	143,843,190
Unregulated Services	5,212,301	4,469,496	4,872,917
Total	160,025,943	155,075,141	148,716,107
Total Operating Expenses:			
Regulated Services	136,647,495	136,227,753	128,893,109
Total	151,876,735	148,463,817	141,655,632
Net Operating Profit (Loss):			
Regulated Services	18,166,147	14,377,892	14,950,082
Unregulated Services	-10,016,939	-7,766,568	-7,889,606
Total	8,149,209	6,611,324	7,060,476
Total Non-Operating Profit (Loss):	1,152	7,758	15,370
Non-Operating Revenue	1,152	7,758	15,370
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	8,150,360	6,619,082	7,075,846
% Net Operating Profit of Regulated NOR	11.73	9.55	10.39
% Net Total Operating Profit of Total NOR	5.09	4.26	4.75
% Total Excess Profit of Total Revenue	5.09	4.27	4.76
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	12,691,070	11,280,874	11,304,931
Risk Adjusted Readmission Percent:	10.38%	11.50%	11.66%
Potentially Avoidable Utilization Costs:	20,984,031	19,920,612	19,600,380
Risk Adjusted PPC Rate:	0.79	1.01	1.32

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
 FISCAL YEAR 2014 TO 2016

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MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	271,938,700	262,672,600	261,812,300
Unregulated Services	27,770,529	9,699,152	10,051,455
TOTAL	299,709,229	272,371,752	271,863,755
Net Patient Revenue (NPR):			
Regulated Services	221,201,757	216,113,395	207,161,288
Unregulated Services	11,041,910	4,606,447	5,415,538
TOTAL	232,243,667	220,719,842	212,576,826
Other Operating Revenue:			
Regulated Services	3,009,259	4,253,655	402,847
Unregulated Services	816,273	833,050	882,941
TOTAL	3,825,532	5,086,705	1,285,788
Net Operating Revenue (NOR)			
Regulated Services	224,211,016	220,367,050	207,564,135
Unregulated Services	11,858,184	5,439,497	6,298,479
Total	236,069,199	225,806,547	213,862,614
Total Operating Expenses:			
Regulated Services	210,251,917	216,259,673	204,401,483
Total	242,526,804	233,355,690	219,466,790
Net Operating Profit (Loss):			
Regulated Services	13,959,099	4,107,378	3,162,651
Unregulated Services	-20,416,703	-11,656,520	-8,766,828
Total	-6,457,604	-7,549,143	-5,604,177
Total Non-Operating Profit (Loss):	670	20,445	21,958
Non-Operating Revenue	670	20,445	21,958
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-6,456,935	-7,528,697	-5,582,219
% Net Operating Profit of Regulated NOR	6.23	1.86	1.52
% Net Total Operating Profit of Total NOR	-2.74	-3.34	-2.62
% Total Excess Profit of Total Revenue	-2.74	-3.33	-2.61
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	23,909,295	25,959,896	26,136,926
Risk Adjusted Readmission Percent:	10.72%	11.84%	11.62%
Potentially Avoidable Utilization Costs:	43,929,211	46,612,789	45,433,836
Risk Adjusted PPC Rate:	0.91	1.03	1.28

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2014 TO 2016

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MEDSTAR ST. MARY'S HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	178,043,900	166,124,100	157,936,000
Unregulated Services	11,553,194	12,615,882	12,443,429
TOTAL	189,597,094	178,739,982	170,379,429
Net Patient Revenue (NPR):			
Regulated Services	145,761,191	140,075,188	131,499,627
Unregulated Services	8,895,921	7,713,460	6,799,669
TOTAL	154,657,111	147,788,648	138,299,296
Other Operating Revenue:			
Regulated Services	905,975	3,241,480	2,960,851
Unregulated Services	2,422,716	1,632,552	1,745,067
TOTAL	3,328,691	4,874,032	4,705,918
Net Operating Revenue (NOR)			
Regulated Services	146,667,166	143,316,668	134,460,477
Unregulated Services	11,318,636	9,346,012	8,544,737
Total	157,985,802	152,662,680	143,005,214
Total Operating Expenses:			
Regulated Services	130,856,640	120,822,142	114,203,324
Total	149,998,897	139,396,080	131,503,457
Net Operating Profit (Loss):			
Regulated Services	15,810,526	22,494,526	20,257,153
Unregulated Services	-7,823,621	-9,227,927	-8,755,396
Total	7,986,905	13,266,600	11,501,757
Total Non-Operating Profit (Loss):	460	-8,804	769,829
Non-Operating Revenue	460	-8,804	769,829
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	7,987,366	13,257,796	12,271,586
% Net Operating Profit of Regulated NOR	10.78	15.70	15.07
% Net Total Operating Profit of Total NOR	5.06	8.69	8.04
% Total Excess Profit of Total Revenue	5.06	8.68	8.54
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	10,844,085	8,232,596	9,475,597
Risk Adjusted Readmission Percent:	10.81%	10.31%	11.85%
Potentially Avoidable Utilization Costs:	21,070,529	17,559,485	18,529,015
Risk Adjusted PPC Rate:	0.50	0.73	0.84

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2014 TO 2016

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MEDSTAR UNION MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	426,343,800	419,374,600	415,164,300
Unregulated Services	130,099,859	137,656,161	153,664,182
TOTAL	556,443,659	557,030,761	568,828,482
Net Patient Revenue (NPR):			
Regulated Services	361,444,621	361,044,332	343,104,896
Unregulated Services	55,829,116	53,324,011	52,362,138
TOTAL	417,273,738	414,368,343	395,467,034
Other Operating Revenue:			
Regulated Services	3,066,146	5,235,322	4,836,762
Unregulated Services	8,885,354	9,315,121	8,902,680
TOTAL	11,951,500	14,550,443	13,739,442
Net Operating Revenue (NOR)			
Regulated Services	364,510,768	366,279,654	347,941,658
Unregulated Services	64,714,470	62,639,133	61,264,818
Total	429,225,238	428,918,786	409,206,476
Total Operating Expenses:			
Regulated Services	320,066,035	323,965,920	301,629,439
Total	424,392,626	420,732,087	394,669,299
Net Operating Profit (Loss):			
Regulated Services	44,444,733	42,313,734	46,312,220
Unregulated Services	-39,612,122	-34,127,034	-31,775,042
Total	4,832,611	8,186,700	14,537,178
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-617,400	1,393,271	5,852,483
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	4,215,211	9,579,971	20,389,661
% Net Operating Profit of Regulated NOR	12.19	11.55	13.31
% Net Total Operating Profit of Total NOR	1.13	1.91	3.55
% Total Excess Profit of Total Revenue	0.98	2.23	4.91
Total Direct Medical Education:	14,052,897	11,093,490	11,238,490
Inpatient Readmission Charges:	28,073,287	28,738,541	29,090,790
Risk Adjusted Readmission Percent:	12.09%	12.43%	13.64%
Potentially Avoidable Utilization Costs:	43,389,335	46,490,197	44,071,594
Risk Adjusted PPC Rate:	0.77	0.99	1.17

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

MERCY MEDICAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	513,599,600	495,805,900	489,187,300
Unregulated Services	729,398	727,940	749,899
TOTAL	514,328,998	496,533,840	489,937,199
Net Patient Revenue (NPR):			
Regulated Services	442,251,408	422,084,601	408,619,365
Unregulated Services	729,398	727,940	749,899
TOTAL	442,980,806	422,812,541	409,369,264
Other Operating Revenue:			
Regulated Services	12,786,038	13,387,504	8,959,900
Unregulated Services	15,405,529	15,057,414	14,885,430
TOTAL	28,191,567	28,444,918	23,845,330
Net Operating Revenue (NOR)			
Regulated Services	455,037,446	435,472,105	417,579,265
Unregulated Services	16,134,927	15,785,354	15,635,329
Total	471,172,373	451,257,459	433,214,594
Total Operating Expenses:			
Regulated Services	435,680,490	415,561,187	403,467,951
Total	461,664,786	440,636,048	426,907,582
Net Operating Profit (Loss):			
Regulated Services	19,356,956	19,910,918	14,111,314
Unregulated Services	-9,849,369	-9,289,507	-7,804,301
Total	9,507,587	10,621,411	6,307,013
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	9,371,416	5,966,826	8,724,168
Non-Operating Expenses	10,933,543	43,982	-985,216
Total Excess Profit (Loss):	7,945,460	16,544,255	16,016,399
% Net Operating Profit of Regulated NOR	4.25	4.57	3.38
% Net Total Operating Profit of Total NOR	2.02	2.35	1.46
% Total Excess Profit of Total Revenue	1.65	3.62	3.62
Total Direct Medical Education:	4,707,423	4,874,380	4,675,330
Inpatient Readmission Charges:	18,129,807	19,146,143	20,559,455
Risk Adjusted Readmission Percent:	11.88%	12.67%	14.47%
Potentially Avoidable Utilization Costs:	28,168,463	29,171,326	31,378,616
Risk Adjusted PPC Rate:	0.65	0.85	1.05

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HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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MERITUS MEDICAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	321,748,760	312,302,400	305,141,600
Unregulated Services	69,776,712	64,034,600	59,470,600
TOTAL	391,525,472	376,337,000	364,612,200
Net Patient Revenue (NPR):			
Regulated Services	261,006,413	256,037,471	247,293,500
Unregulated Services	44,089,120	43,247,127	36,504,200
TOTAL	305,095,532	299,284,598	283,797,700
Other Operating Revenue:			
Regulated Services	-465,632	6,200,021	4,178,200
Unregulated Services	7,759,183	9,609,792	8,868,100
TOTAL	7,293,551	15,809,813	13,046,300
Net Operating Revenue (NOR)			
Regulated Services	260,540,781	262,237,492	251,471,700
Unregulated Services	51,848,303	52,856,919	45,372,300
Total	312,389,083	315,094,411	296,844,000
Total Operating Expenses:			
Regulated Services	247,821,201	249,895,029	246,754,400
Total	299,130,713	298,834,529	292,347,100
Net Operating Profit (Loss):			
Regulated Services	12,719,580	12,342,463	4,717,300
Unregulated Services	538,790	3,917,419	-220,400
Total	13,258,370	16,259,882	4,496,900
Total Non-Operating Profit (Loss):	-34,186,290	2,068,739	14,486,000
Non-Operating Revenue	0	2,068,739	14,486,000
Non-Operating Expenses	34,186,290	0	0
Total Excess Profit (Loss):	-20,927,920	18,328,621	18,982,900
% Net Operating Profit of Regulated NOR	4.88	4.71	1.88
% Net Total Operating Profit of Total NOR	4.24	5.16	1.51
% Total Excess Profit of Total Revenue	-6.70	5.78	6.10
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	22,842,298	23,116,032	23,314,759
Risk Adjusted Readmission Percent:	11.53%	12.06%	11.89%
Potentially Avoidable Utilization Costs:	39,902,439	40,122,294	40,276,326
Risk Adjusted PPC Rate:	0.70	0.96	1.04



Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

NORTHWEST HOSPITAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	257,944,700	254,115,900	249,134,500
Unregulated Services	44,070,449	45,875,010	40,289,193
TOTAL	302,015,149	299,990,910	289,423,693
Net Patient Revenue (NPR):			
Regulated Services	213,970,769	208,102,926	198,880,687
Unregulated Services	16,387,321	18,285,149	16,322,685
TOTAL	230,358,090	226,388,075	215,203,372
Other Operating Revenue:			
Regulated Services	2,382,809	1,254,036	2,083,246
Unregulated Services	17,210,368	8,137,819	6,071,930
TOTAL	19,593,177	9,391,855	8,155,176
Net Operating Revenue (NOR)			
Regulated Services	216,353,578	209,356,962	200,963,933
Unregulated Services	33,597,689	26,422,968	22,394,615
Total	249,951,267	235,779,930	223,358,548
Total Operating Expenses:			
Regulated Services	181,171,177	175,840,331	177,499,465
Total	236,039,880	219,326,432	213,902,245
Net Operating Profit (Loss):			
Regulated Services	35,182,401	33,516,631	23,464,469
Unregulated Services	-21,271,014	-17,063,133	-14,008,165
Total	13,911,387	16,453,498	9,456,304
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-4,775,477	2,338,720	16,161,910
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	9,135,910	18,792,218	25,618,214
% Net Operating Profit of Regulated NOR	16.26	16.01	11.68
% Net Total Operating Profit of Total NOR	5.57	6.98	4.23
% Total Excess Profit of Total Revenue	3.73	7.89	10.70
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	22,916,294	24,503,425	26,371,296
Risk Adjusted Readmission Percent:	12.96%	12.82%	14.61%
Potentially Avoidable Utilization Costs:	41,429,741	43,088,415	44,102,483
Risk Adjusted PPC Rate:	0.80	0.72	0.99

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HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

PENINSULA REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	430,070,800	422,383,500	416,388,900
Unregulated Services	72,999,700	68,171,900	65,260,800
TOTAL	503,070,500	490,555,400	481,649,700
Net Patient Revenue (NPR):			
Regulated Services	366,877,800	359,583,600	344,224,200
Unregulated Services	29,906,900	26,494,900	24,311,800
TOTAL	396,784,700	386,078,500	368,536,000
Other Operating Revenue:			
Regulated Services	1,314,600	2,474,800	4,808,700
Unregulated Services	6,722,600	5,230,900	2,542,800
TOTAL	8,037,200	7,705,700	7,351,500
Net Operating Revenue (NOR)			
Regulated Services	368,192,400	362,058,400	349,032,900
Unregulated Services	36,629,500	31,725,800	26,854,600
Total	404,821,900	393,784,200	375,887,500
Total Operating Expenses:			
Regulated Services	329,763,075	313,563,770	312,613,046
Total	405,639,700	378,340,200	368,196,500
Net Operating Profit (Loss):			
Regulated Services	38,429,325	48,494,630	36,419,854
Unregulated Services	-39,247,125	-33,050,630	-28,728,854
Total	-817,800	15,444,000	7,691,000
Total Non-Operating Profit (Loss):	7,654,800	8,624,000	21,729,000
Non-Operating Revenue	7,654,800	15,933,000	21,729,000
Non-Operating Expenses	0	7,309,000	0
Total Excess Profit (Loss):	6,837,000	24,068,000	29,420,000
% Net Operating Profit of Regulated NOR	10.44	13.39	10.43
% Net Total Operating Profit of Total NOR	-0.20	3.92	2.05
% Total Excess Profit of Total Revenue	1.66	5.87	7.40
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	26,701,595	29,532,745	27,511,796
Risk Adjusted Readmission Percent:	10.12%	10.92%	11.34%
Potentially Avoidable Utilization Costs:	49,615,121	51,895,249	45,451,953
Risk Adjusted PPC Rate:	0.78	0.69	1.34

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HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2014 TO 2016

PRINCE GEORGES HOSPITAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	285,682,600	279,091,000	267,282,400
Unregulated Services	20,080,356	21,066,946	19,068,307
TOTAL	305,762,956	300,157,946	286,350,707
Net Patient Revenue (NPR):			
Regulated Services	253,113,614	237,779,691	218,330,120
Unregulated Services	8,591,716	8,129,982	7,067,837
TOTAL	261,705,330	245,909,673	225,397,957
Other Operating Revenue:			
Regulated Services	4,996,438	6,259,988	3,683,713
Unregulated Services	2,110,695	1,383,449	1,476,428
TOTAL	7,107,133	7,643,437	5,160,141
Net Operating Revenue (NOR)			
Regulated Services	258,110,053	244,039,679	222,013,833
Unregulated Services	10,702,411	9,513,431	8,544,265
Total	268,812,464	253,553,109	230,558,098
Total Operating Expenses:			
Regulated Services	227,352,248	220,302,096	217,477,104
Total	271,879,717	254,630,833	249,691,862
Net Operating Profit (Loss):			
Regulated Services	30,757,805	23,737,583	4,536,729
Unregulated Services	-33,825,058	-24,815,306	-23,670,492
Total	-3,067,254	-1,077,724	-19,133,763
Total Non-Operating Profit (Loss):	7,709,817	18,773,845	22,326,150
Non-Operating Revenue	7,709,817	18,773,845	22,326,150
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	4,642,564	17,696,121	3,192,390
% Net Operating Profit of Regulated NOR	11.92	9.73	2.04
% Net Total Operating Profit of Total NOR	-1.14	-0.43	-8.30
% Total Excess Profit of Total Revenue	1.68	6.50	1.26
Total Direct Medical Education:	5,117,267	4,388,670	3,988,330
Inpatient Readmission Charges:	22,243,088	22,570,858	21,090,536
Risk Adjusted Readmission Percent:	10.33%	10.63%	10.35%
Potentially Avoidable Utilization Costs:	37,547,624	37,393,953	38,092,059
Risk Adjusted PPC Rate:	1.05	0.98	0.88

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HEALTH SERVICES COST REVIEW COMMISSION  
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SHADY GROVE ADVENTIST HOSPITAL

FISCAL YEAR ENDING	December 2015 -----	December 2014 -----	December 2013 -----
Gross Patient Revenue:			
Regulated Services	389,913,200	383,323,300	375,189,800
Unregulated Services	6,418,886	21,122,086	27,614,020
TOTAL	396,332,086	404,445,386	402,803,820
Net Patient Revenue (NPR):			
Regulated Services	333,295,244	322,939,414	306,717,029
Unregulated Services	1,835,557	11,062,723	13,372,763
TOTAL	335,130,801	334,002,137	320,089,792
Other Operating Revenue:			
Regulated Services	1,632,076	3,045,364	5,247,337
Unregulated Services	5,933,574	6,356,051	5,820,855
TOTAL	7,565,650	9,401,415	11,068,192
Net Operating Revenue (NOR)			
Regulated Services	334,927,320	325,984,778	311,964,366
Unregulated Services	7,769,131	17,418,774	19,193,618
Total	342,696,451	343,403,552	331,157,984
Total Operating Expenses:			
Regulated Services	295,354,588	294,301,624	283,029,117
Total	316,448,393	326,254,601	315,633,624
Net Operating Profit (Loss):			
Regulated Services	39,572,732	31,683,154	28,935,249
Unregulated Services	-13,324,674	-14,534,203	-13,410,889
Total	26,248,058	17,148,951	15,524,360
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-968,436	1,178,041	-260,667
Non-Operating Expenses	-968,436	1,178,041	-260,667
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	25,279,622	18,326,992	15,263,693
% Net Operating Profit of Regulated NOR	11.82	9.72	9.28
% Net Total Operating Profit of Total NOR	7.66	4.99	4.69
% Total Excess Profit of Total Revenue	7.40	5.32	4.61
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	24,685,862	26,351,163	24,667,035
Risk Adjusted Readmission Percent:	10.04%	10.34%	10.41%
Potentially Avoidable Utilization Costs:	39,376,946	40,567,442	39,558,594
Risk Adjusted PPC Rate:	0.84	0.84	0.86

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

SINAI HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	732,671,600	717,312,400	699,430,000
Unregulated Services	186,704,461	192,009,500	193,082,993
TOTAL	919,376,061	909,321,900	892,512,993
Net Patient Revenue (NPR):			
Regulated Services	615,507,214	592,096,200	565,895,246
Unregulated Services	74,081,947	83,947,900	83,756,627
TOTAL	689,589,161	676,044,100	649,651,873
Other Operating Revenue:			
Regulated Services	10,332,455	10,212,300	11,819,850
Unregulated Services	56,025,531	49,598,000	41,560,500
TOTAL	66,357,986	59,810,300	53,380,350
Net Operating Revenue (NOR)			
Regulated Services	625,839,669	602,308,500	577,715,096
Unregulated Services	130,107,478	133,545,900	125,317,127
Total	755,947,147	735,854,400	703,032,223
Total Operating Expenses:			
Regulated Services	551,295,426	528,171,600	517,159,092
Total	725,051,986	698,380,500	675,091,241
Net Operating Profit (Loss):			
Regulated Services	74,544,243	74,136,800	60,556,006
Unregulated Services	-43,649,082	-36,663,000	-32,615,013
Total	30,895,161	37,473,800	27,940,993
Total Non-Operating Profit (Loss):	-4,248,000	7,728,000	29,800,000
Non-Operating Revenue	0	7,728,000	29,800,000
Non-Operating Expenses	4,248,000	0	0
Total Excess Profit (Loss):	26,647,161	45,201,800	57,740,993
% Net Operating Profit of Regulated NOR	11.91	12.31	10.48
% Net Total Operating Profit of Total NOR	4.09	5.09	3.97
% Total Excess Profit of Total Revenue	3.53	6.08	7.88
Total Direct Medical Education:	14,784,200	15,453,348	15,265,590
Inpatient Readmission Charges:	45,399,159	46,546,348	47,729,819
Risk Adjusted Readmission Percent:	12.04%	12.74%	14.24%
Potentially Avoidable Utilization Costs:	69,251,695	69,086,164	68,661,075
Risk Adjusted PPC Rate:	0.75	0.74	1.03

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

ST. AGNES HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	432,204,400	418,876,800	410,191,100
Unregulated Services	178,804,137	172,273,343	164,764,875
TOTAL	611,008,537	591,150,143	574,955,975
Net Patient Revenue (NPR):			
Regulated Services	359,834,307	353,198,398	336,783,777
Unregulated Services	78,480,869	74,518,312	69,199,726
TOTAL	438,315,176	427,716,710	405,983,504
Other Operating Revenue:			
Regulated Services	5,114,462	4,998,484	5,698,599
Unregulated Services	5,997,146	5,606,012	5,273,683
TOTAL	11,111,607	10,604,497	10,972,282
Net Operating Revenue (NOR)			
Regulated Services	364,948,769	358,196,882	342,482,376
Unregulated Services	84,478,014	80,124,325	74,473,409
Total	449,426,783	438,321,207	416,955,786
Total Operating Expenses:			
Regulated Services	312,539,167	304,505,439	289,084,013
Total	439,045,002	420,930,671	393,019,853
Net Operating Profit (Loss):			
Regulated Services	52,409,602	53,691,443	53,398,364
Unregulated Services	-42,027,820	-36,300,907	-29,462,430
Total	10,381,782	17,390,536	23,935,933
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-7,204,699	1,309,904	22,133,540
Non-Operating Expenses	0	0	1,198,093
Total Excess Profit (Loss):	3,177,083	18,700,440	44,871,382
% Net Operating Profit of Regulated NOR	14.36	14.99	15.59
% Net Total Operating Profit of Total NOR	2.31	3.97	5.74
% Total Excess Profit of Total Revenue	0.72	4.25	10.22
Total Direct Medical Education:	7,229,390	6,863,970	6,888,070
Inpatient Readmission Charges:	35,148,649	36,778,276	38,590,419
Risk Adjusted Readmission Percent:	12.68%	12.41%	13.74%
Potentially Avoidable Utilization Costs:	60,526,198	62,260,988	63,333,408
Risk Adjusted PPC Rate:	0.62	0.81	1.04

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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SUBURBAN HOSPITAL

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	301,899,200	295,844,600	289,286,600
Unregulated Services	2,268,518	2,426,100	9,632,810
TOTAL	304,167,718	298,270,700	298,919,410
Net Patient Revenue (NPR):			
Regulated Services	260,794,287	248,692,415	239,648,239
Unregulated Services	2,240,705	2,155,565	3,624,514
TOTAL	263,034,992	250,847,980	243,272,753
Other Operating Revenue:			
Regulated Services	2,576,865	14,154,340	2,720,835
Unregulated Services	21,776,135	10,102,660	18,648,960
TOTAL	24,353,000	24,257,000	21,369,795
Net Operating Revenue (NOR)			
Regulated Services	263,371,152	262,846,755	242,369,074
Unregulated Services	24,016,840	12,258,225	22,273,474
Total	287,387,992	275,104,980	264,642,548
Total Operating Expenses:			
Regulated Services	236,670,658	226,375,634	225,204,531
Total	270,459,430	262,880,000	262,016,800
Net Operating Profit (Loss):			
Regulated Services	26,700,494	36,471,122	17,164,544
Unregulated Services	-9,771,932	-24,246,141	-14,538,791
Total	16,928,562	12,224,980	2,625,753
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	457,000	615,000	14,727,120
Non-Operating Expenses	7,154,000	3,026,000	951,186
Total Excess Profit (Loss):	10,231,562	9,813,980	16,401,687
% Net Operating Profit of Regulated NOR	10.14	13.88	7.08
% Net Total Operating Profit of Total NOR	5.89	4.44	0.99
% Total Excess Profit of Total Revenue	3.55	3.56	5.87
Total Direct Medical Education:	331,245	339,710	314,920
Inpatient Readmission Charges:	21,112,537	20,017,113	19,789,070
Risk Adjusted Readmission Percent:	10.55%	11.04%	10.81%
Potentially Avoidable Utilization Costs:	32,148,925	30,024,420	29,130,088
Risk Adjusted PPC Rate:	0.73	1.01	1.38

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-BALTIMORE WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	413,064,200	402,010,800	393,181,900
Unregulated Services	4,327,000	32,849,000	28,963,224
TOTAL	417,391,200	434,859,800	422,145,124
Net Patient Revenue (NPR):			
Regulated Services	355,972,969	340,775,694	320,033,920
Unregulated Services	1,661,998	14,655,742	11,367,399
TOTAL	357,634,967	355,431,436	331,401,319
Other Operating Revenue:			
Regulated Services	1,717,392	1,296,993	2,304,240
Unregulated Services	1,878,608	1,652,007	1,694,936
TOTAL	3,596,000	2,949,000	3,999,176
Net Operating Revenue (NOR)			
Regulated Services	357,690,361	342,072,687	322,338,160
Unregulated Services	3,540,607	16,307,749	13,062,335
Total	361,230,967	358,380,436	335,400,495
Total Operating Expenses:			
Regulated Services	322,713,452	303,700,098	296,252,216
Total	330,823,000	328,186,000	319,029,811
Net Operating Profit (Loss):			
Regulated Services	34,976,908	38,372,589	26,085,945
Unregulated Services	-4,568,941	-8,178,153	-9,715,260
Total	30,407,967	30,194,436	16,370,685
Total Non-Operating Profit (Loss):	-5,491,000	-3,607,000	3,103,363
Non-Operating Revenue	0	0	6,430,980
Non-Operating Expenses	5,491,000	3,607,000	3,327,617
Total Excess Profit (Loss):	24,916,967	26,587,436	19,474,047
% Net Operating Profit of Regulated NOR	9.78	11.22	8.09
% Net Total Operating Profit of Total NOR	8.42	8.43	4.88
% Total Excess Profit of Total Revenue	6.90	7.42	5.70
Total Direct Medical Education:	628,161	422,730	421,820
Inpatient Readmission Charges:	37,259,973	38,023,906	37,547,664
Risk Adjusted Readmission Percent:	12.65%	13.62%	13.92%
Potentially Avoidable Utilization Costs:	62,938,779	62,569,491	60,570,144
Risk Adjusted PPC Rate:	0.65	0.84	1.06



Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-CHARLES REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	148,692,700	148,386,400	144,785,724
Unregulated Services	1,451,471	1,069,773	790,489
TOTAL	150,144,171	149,456,173	145,576,213
Net Patient Revenue (NPR):			
Regulated Services	126,752,451	123,706,426	118,662,627
Unregulated Services	848,732	722,392	579,067
TOTAL	127,601,183	124,428,818	119,241,694
Other Operating Revenue:			
Regulated Services	288,272	53,527	28,963
Unregulated Services	420,568	490,473	481,289
TOTAL	708,840	544,000	510,252
Net Operating Revenue (NOR)			
Regulated Services	127,040,723	123,759,953	118,691,590
Unregulated Services	1,269,300	1,212,865	1,060,356
Total	128,310,023	124,972,818	119,751,946
Total Operating Expenses:			
Regulated Services	109,027,757	106,346,702	105,796,706
Total	113,563,000	109,684,000	108,754,924
Net Operating Profit (Loss):			
Regulated Services	18,012,966	17,413,251	12,894,884
Unregulated Services	-3,265,943	-2,124,433	-1,897,862
Total	14,747,023	15,288,818	10,997,022
Total Non-Operating Profit (Loss):	-1,187,000	-1,005,000	-828,000
Non-Operating Revenue	408,000	-1,005,000	-1,009,000
Non-Operating Expenses	1,595,000	0	-181,000
Total Excess Profit (Loss):	13,560,023	14,283,818	10,169,022
% Net Operating Profit of Regulated NOR	14.18	14.07	10.86
% Net Total Operating Profit of Total NOR	11.49	12.23	9.18
% Total Excess Profit of Total Revenue	10.53	11.52	8.56
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	10,730,727	11,854,863	11,779,052
Risk Adjusted Readmission Percent:	9.98%	11.95%	11.70%
Potentially Avoidable Utilization Costs:	20,981,683	22,907,807	23,174,274
Risk Adjusted PPC Rate:	0.79	0.77	0.83

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-HARFORD MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	December 2013 -----
Gross Patient Revenue:			
Regulated Services	104,106,100	104,703,700	103,499,300
Unregulated Services	220,000	156,000	130,700
TOTAL	104,326,100	104,859,700	103,630,000
Net Patient Revenue (NPR):			
Regulated Services	89,067,100	86,689,400	80,749,039
Unregulated Services	220,000	91,600	61,300
TOTAL	89,287,100	86,781,000	80,810,339
Other Operating Revenue:			
Regulated Services	633,667	1,453,800	2,452,600
Unregulated Services	313,191	661,900	479,400
TOTAL	946,858	2,115,700	2,932,000
Net Operating Revenue (NOR)			
Regulated Services	89,700,767	88,143,200	83,201,639
Unregulated Services	533,191	753,500	540,700
Total	90,233,958	88,896,700	83,742,339
Total Operating Expenses:			
Regulated Services	80,295,000	77,762,696	77,131,271
Total	82,723,000	79,992,100	79,558,000
Net Operating Profit (Loss):			
Regulated Services	9,405,767	10,380,504	6,070,368
Unregulated Services	-1,894,809	-1,475,904	-1,886,029
Total	7,510,958	8,904,600	4,184,339
Total Non-Operating Profit (Loss):	490,000	501,000	7,340,000
Non-Operating Revenue	490,000	4,800,000	7,340,000
Non-Operating Expenses	0	4,299,000	0
Total Excess Profit (Loss):	8,000,958	9,405,600	11,524,339
% Net Operating Profit of Regulated NOR	10.49	11.78	7.30
% Net Total Operating Profit of Total NOR	8.32	10.02	5.00
% Total Excess Profit of Total Revenue	8.82	10.04	12.65
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	10,400,564	9,729,882	9,505,802
Risk Adjusted Readmission Percent:	11.37%	10.46%	11.79%
Potentially Avoidable Utilization Costs:	18,317,616	17,713,148	17,064,455
Risk Adjusted PPC Rate:	0.63	0.90	1.23

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-QUEEN ANNE'S FREESTANDING EMERGENCY CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	6,243,200	4,794,500	5,190,800
Unregulated Services	0	0	0
TOTAL	6,243,200	4,794,500	5,190,800
Net Patient Revenue (NPR):			
Regulated Services	4,951,239	4,322,561	4,257,207
Unregulated Services	0	0	0
TOTAL	4,951,239	4,322,561	4,257,207
Other Operating Revenue:			
Regulated Services	5,780	5,799	9,569
Unregulated Services	0	0	0
TOTAL	5,780	5,799	9,569
Net Operating Revenue (NOR)			
Regulated Services	4,957,019	4,328,360	4,266,776
Unregulated Services	0	0	0
Total	4,957,019	4,328,360	4,266,776
Total Operating Expenses:			
Regulated Services	6,871,442	7,275,580	7,584,616
Total	6,871,442	7,290,680	7,584,616
Net Operating Profit (Loss):			
Regulated Services	-1,914,423	-2,947,220	-3,317,840
Unregulated Services	0	-15,100	0
Total	-1,914,423	-2,962,320	-3,317,840
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	0	6,253	-29,398
Non-Operating Expenses	44,000	0	0
Total Excess Profit (Loss):	-1,958,423	-2,956,067	-3,347,238
% Net Operating Profit of Regulated NOR	-38.62	-68.09	-77.76
% Net Total Operating Profit of Total NOR	-38.62	-68.44	-77.76
% Total Excess Profit of Total Revenue	-39.51	-68.20	-78.99
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-REHABILITATION & ORTHOPAEDIC INSTITUTE

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	118,766,800	120,364,600	118,262,200
Unregulated Services	1,084,001	1,043,037	1,205,991
TOTAL	119,850,801	121,407,637	119,468,191
Net Patient Revenue (NPR):			
Regulated Services	100,742,920	101,157,600	98,687,200
Unregulated Services	677,001	573,037	611,991
TOTAL	101,419,921	101,730,637	99,299,191
Other Operating Revenue:			
Regulated Services	3,971,892	2,453,297	2,099,610
Unregulated Services	1,747,108	1,917,058	1,870,812
TOTAL	5,719,000	4,370,355	3,970,422
Net Operating Revenue (NOR)			
Regulated Services	104,714,812	103,610,897	100,786,810
Unregulated Services	2,424,109	2,490,095	2,482,803
Total	107,138,921	106,100,992	103,269,613
Total Operating Expenses:			
Regulated Services	100,941,425	102,984,560	99,422,003
Total	103,856,400	106,210,000	102,736,500
Net Operating Profit (Loss):			
Regulated Services	3,773,387	626,337	1,364,808
Unregulated Services	-490,867	-735,345	-831,695
Total	3,282,521	-109,008	533,113
Total Non-Operating Profit (Loss):	-1,057,000	-524,000	1,269,000
Non-Operating Revenue	-1,057,000	-524,000	1,269,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	2,225,521	-633,008	1,802,113
% Net Operating Profit of Regulated NOR	3.60	0.60	1.35
% Net Total Operating Profit of Total NOR	3.06	-0.10	0.52
% Total Excess Profit of Total Revenue	2.10	-0.60	1.72
Total Direct Medical Education:	4,088,269	4,287,880	4,767,170
Inpatient Readmission Charges:	299,256	402,445	555,055
Risk Adjusted Readmission Percent:	9.82%	8.59%	8.36%
Potentially Avoidable Utilization Costs:	299,256	402,445	555,055
Risk Adjusted PPC Rate:	0.86	0.78	1.09

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-SHOCK TRAUMA

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	202,325,400	197,941,300	202,364,100
Unregulated Services	4,442,063	5,318,329	5,165,260
TOTAL	206,767,463	203,259,629	207,529,360
Net Patient Revenue (NPR):			
Regulated Services	173,816,937	169,890,126	166,218,825
Unregulated Services	4,442,063	5,318,329	5,165,260
TOTAL	178,259,000	175,208,455	171,384,085
Other Operating Revenue:			
Regulated Services	3,378,000	3,375,000	3,126,000
Unregulated Services	0	0	0
TOTAL	3,378,000	3,375,000	3,126,000
Net Operating Revenue (NOR)			
Regulated Services	177,194,937	173,265,126	169,344,825
Unregulated Services	4,442,063	5,318,329	5,165,260
Total	181,637,000	178,583,455	174,510,085
Total Operating Expenses:			
Regulated Services	159,078,900	155,366,237	149,776,000
Total	162,363,000	160,789,537	155,394,000
Net Operating Profit (Loss):			
Regulated Services	18,116,037	17,898,888	19,568,825
Unregulated Services	1,157,963	-104,971	-452,740
Total	19,274,000	17,793,917	19,116,085
Total Non-Operating Profit (Loss):	1,500,000	1,500,000	1,500,000
Non-Operating Revenue	1,500,000	1,500,000	900,000
Non-Operating Expenses	0	0	-600,000
Total Excess Profit (Loss):	20,774,000	19,293,917	20,616,085
% Net Operating Profit of Regulated NOR	10.22	10.33	11.56
% Net Total Operating Profit of Total NOR	10.61	9.96	10.95
% Total Excess Profit of Total Revenue	11.34	10.71	11.75
Total Direct Medical Education:	11,303,486	8,483,190	9,619,796
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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UM-SHORE REGIONAL HEALTH AT CHESTERTOWN

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	60,065,200	64,477,400	64,508,977
Unregulated Services	4,040,268	3,756,475	3,555,824
TOTAL	64,105,468	68,233,875	68,064,801
Net Patient Revenue (NPR):			
Regulated Services	49,733,012	46,873,264	49,270,622
Unregulated Services	3,848,356	3,571,140	3,379,824
TOTAL	53,581,368	50,444,404	52,650,446
Other Operating Revenue:			
Regulated Services	-236,735	32,274	53,666
Unregulated Services	217,267	226,834	230,078
TOTAL	-19,468	259,108	283,744
Net Operating Revenue (NOR)			
Regulated Services	49,496,277	46,905,538	49,324,288
Unregulated Services	4,065,623	3,797,974	3,609,902
Total	53,561,900	50,703,512	52,934,190
Total Operating Expenses:			
Regulated Services	42,567,673	43,026,022	40,990,213
Total	48,612,000	49,362,348	47,353,897
Net Operating Profit (Loss):			
Regulated Services	6,928,604	3,879,516	8,334,074
Unregulated Services	-1,978,704	-2,538,352	-2,753,782
Total	4,949,900	1,341,164	5,580,293
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	390,000	-162,293	1,041,405
Non-Operating Expenses	793,000	4,691	71,690
Total Excess Profit (Loss):	4,546,900	1,174,180	6,550,008
% Net Operating Profit of Regulated NOR	14.00	8.27	16.90
% Net Total Operating Profit of Total NOR	9.24	2.65	10.54
% Total Excess Profit of Total Revenue	8.43	2.32	12.14
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	3,603,074	3,588,646	5,039,107
Risk Adjusted Readmission Percent:	13.05%	11.18%	12.70%
Potentially Avoidable Utilization Costs:	8,030,371	8,842,085	10,081,111
Risk Adjusted PPC Rate:	0.96	1.10	0.70

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-SHORE REGIONAL HEALTH AT DORCHESTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	51,452,800	56,007,200	58,994,300
Unregulated Services	2,871,072	3,201,167	3,348,901
TOTAL	54,323,872	59,208,367	62,343,201
Net Patient Revenue (NPR):			
Regulated Services	42,352,628	43,898,251	44,745,961
Unregulated Services	1,601,672	1,107,367	950,026
TOTAL	43,954,300	45,005,618	45,695,987
Other Operating Revenue:			
Regulated Services	48,433	43,602	144,703
Unregulated Services	278,833	263,178	269,579
TOTAL	327,266	306,780	414,282
Net Operating Revenue (NOR)			
Regulated Services	42,401,061	43,941,853	44,890,664
Unregulated Services	1,880,505	1,370,545	1,219,605
Total	44,281,566	45,312,398	46,110,269
Total Operating Expenses:			
Regulated Services	36,427,923	35,650,610	36,608,786
Total	39,379,514	38,814,754	39,673,868
Net Operating Profit (Loss):			
Regulated Services	5,973,138	8,291,243	8,281,878
Unregulated Services	-1,071,086	-1,793,599	-1,845,477
Total	4,902,052	6,497,644	6,436,401
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-322,815	45,254	-211,918
Non-Operating Expenses	-322,815	45,254	-211,918
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	4,579,237	6,542,898	6,224,482
% Net Operating Profit of Regulated NOR	14.09	18.87	18.45
% Net Total Operating Profit of Total NOR	11.07	14.34	13.96
% Total Excess Profit of Total Revenue	10.42	14.43	13.56
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	4,535,879	6,108,177	4,549,403
Risk Adjusted Readmission Percent:	10.97%	12.08%	10.70%
Potentially Avoidable Utilization Costs:	9,865,050	12,359,041	11,328,430
Risk Adjusted PPC Rate:	0.68	1.03	1.17

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

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UM-SHORE REGIONAL HEALTH AT EASTON

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	199,614,100	192,831,500	187,483,400
Unregulated Services	45,475,282	45,431,600	43,572,553
TOTAL	245,089,382	238,263,100	231,055,953
Net Patient Revenue (NPR):			
Regulated Services	172,262,074	163,132,861	152,823,340
Unregulated Services	17,354,162	15,693,215	14,648,824
TOTAL	189,616,236	178,826,076	167,472,165
Other Operating Revenue:			
Regulated Services	369,942	691,214	814,178
Unregulated Services	2,054,649	2,241,300	1,841,348
TOTAL	2,424,591	2,932,514	2,655,526
Net Operating Revenue (NOR)			
Regulated Services	172,632,016	163,824,075	153,637,519
Unregulated Services	19,408,811	17,934,515	16,490,172
Total	192,040,827	181,758,590	170,127,691
Total Operating Expenses:			
Regulated Services	146,753,345	140,456,749	140,191,581
Total	168,978,020	161,959,446	160,828,827
Net Operating Profit (Loss):			
Regulated Services	25,878,671	23,367,326	13,445,938
Unregulated Services	-2,815,864	-3,568,182	-4,147,074
Total	23,062,807	19,799,144	9,298,864
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	3,787,000	-296,359	7,882,051
Non-Operating Expenses	7,508,000	0	0
Total Excess Profit (Loss):	19,341,807	19,502,785	17,180,916
% Net Operating Profit of Regulated NOR	14.99	14.26	8.75
% Net Total Operating Profit of Total NOR	12.01	10.89	5.47
% Total Excess Profit of Total Revenue	9.88	10.75	9.65
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	11,213,488	11,130,133	11,005,227
Risk Adjusted Readmission Percent:	11.29%	11.53%	11.40%
Potentially Avoidable Utilization Costs:	23,304,173	23,250,889	22,102,453
Risk Adjusted PPC Rate:	0.67	1.08	1.12



Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-ST. JOSEPH MEDICAL CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	402,082,700	390,826,300	362,415,700
Unregulated Services	2,818,692	3,044,464	3,646,000
TOTAL	404,901,392	393,870,764	366,061,700
Net Patient Revenue (NPR):			
Regulated Services	345,943,269	323,889,336	295,642,876
Unregulated Services	2,677,731	2,849,664	3,416,124
TOTAL	348,621,000	326,739,000	299,059,000
Other Operating Revenue:			
Regulated Services	415,243	503,132	386,513
Unregulated Services	2,921,010	2,623,868	2,769,487
TOTAL	3,336,252	3,127,000	3,156,000
Net Operating Revenue (NOR)			
Regulated Services	346,358,512	324,392,467	296,029,390
Unregulated Services	5,598,741	5,473,533	6,185,610
Total	351,957,252	329,866,000	302,215,000
Total Operating Expenses:			
Regulated Services	301,275,913	294,947,644	288,289,144
Total	325,630,352	319,343,921	310,933,000
Net Operating Profit (Loss):			
Regulated Services	45,082,599	29,444,823	7,740,245
Unregulated Services	-18,755,699	-18,922,744	-16,458,245
Total	26,326,900	10,522,079	-8,718,000
Total Non-Operating Profit (Loss):	-3,502,000	-2,797,000	-5,413,000
Non-Operating Revenue	0	0	1,897,000
Non-Operating Expenses	3,502,000	2,797,000	7,310,000
Total Excess Profit (Loss):	22,824,900	7,725,079	-14,131,000
% Net Operating Profit of Regulated NOR	13.02	9.08	2.61
% Net Total Operating Profit of Total NOR	7.48	3.19	-2.88
% Total Excess Profit of Total Revenue	6.49	2.34	-4.65
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	20,983,083	21,550,484	18,552,314
Risk Adjusted Readmission Percent:	10.60%	11.28%	11.22%
Potentially Avoidable Utilization Costs:	33,240,517	32,877,337	28,822,886
Risk Adjusted PPC Rate:	0.70	0.90	1.10

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UM-UPPER CHESAPEAKE MEDICAL CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	December 2013 -----
Gross Patient Revenue:			
Regulated Services	330,967,000	320,267,600	290,000,800
Unregulated Services	986,000	1,089,734	226,600
TOTAL	331,953,000	321,357,334	290,227,400
Net Patient Revenue (NPR):			
Regulated Services	284,816,000	268,193,832	241,546,300
Unregulated Services	986,000	1,089,734	121,000
TOTAL	285,802,000	269,283,566	241,667,300
Other Operating Revenue:			
Regulated Services	3,449,774	6,358,000	2,938,400
Unregulated Services	1,170,199	0	2,642,600
TOTAL	4,619,972	6,358,000	5,581,000
Net Operating Revenue (NOR)			
Regulated Services	288,265,774	274,551,832	244,484,700
Unregulated Services	2,156,199	1,089,734	2,763,600
Total	290,421,972	275,641,566	247,248,300
Total Operating Expenses:			
Regulated Services	248,188,841	231,433,257	220,046,741
Total	261,076,000	241,611,000	228,970,300
Net Operating Profit (Loss):			
Regulated Services	40,076,933	43,118,575	24,437,959
Unregulated Services	-10,730,960	-9,088,009	-6,159,959
Total	29,345,972	34,030,566	18,278,000
Total Non-Operating Profit (Loss):	790,000	-10,687,000	4,122,000
Non-Operating Revenue	4,526,000	329,000	4,122,000
Non-Operating Expenses	3,736,000	11,016,000	0
Total Excess Profit (Loss):	30,135,972	23,343,566	22,400,000
% Net Operating Profit of Regulated NOR	13.90	15.71	10.00
% Net Total Operating Profit of Total NOR	10.10	12.35	7.39
% Total Excess Profit of Total Revenue	10.22	8.46	8.91
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	20,737,781	21,988,096	21,705,826
Risk Adjusted Readmission Percent:	11.21%	11.84%	11.70%
Potentially Avoidable Utilization Costs:	36,338,280	37,846,064	37,090,133
Risk Adjusted PPC Rate:	0.67	0.72	1.04

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UMMC MIDTOWN CAMPUS

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	226,817,000	228,795,700	222,427,600
Unregulated Services	5,604,180	15,788,605	15,808,226
TOTAL	232,421,180	244,584,305	238,235,826
Net Patient Revenue (NPR):			
Regulated Services	187,121,556	185,184,700	174,389,612
Unregulated Services	5,038,625	6,810,964	5,994,896
TOTAL	192,160,180	191,995,664	180,384,509
Other Operating Revenue:			
Regulated Services	-281,532	471,695	1,163,270
Unregulated Services	1,108,352	1,066,278	998,502
TOTAL	826,820	1,537,973	2,161,772
Net Operating Revenue (NOR)			
Regulated Services	186,840,024	185,656,395	175,552,882
Unregulated Services	6,146,976	7,877,242	6,993,398
Total	192,987,000	193,533,638	182,546,280
Total Operating Expenses:			
Regulated Services	162,862,836	162,177,865	152,556,172
Total	191,264,500	192,081,025	178,869,079
Net Operating Profit (Loss):			
Regulated Services	23,977,188	23,478,530	22,996,711
Unregulated Services	-22,254,688	-22,025,917	-19,319,509
Total	1,722,500	1,452,613	3,677,202
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-544,000	-509,000	-599,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	1,178,500	943,613	3,078,202
% Net Operating Profit of Regulated NOR	12.83	12.65	13.10
% Net Total Operating Profit of Total NOR	0.89	0.75	2.01
% Total Excess Profit of Total Revenue	0.61	0.49	1.69
Total Direct Medical Education:	3,073,957	4,028,360	4,245,770
Inpatient Readmission Charges:	23,378,868	26,229,348	26,651,282
Risk Adjusted Readmission Percent:	15.17%	15.49%	16.42%
Potentially Avoidable Utilization Costs:	31,651,947	34,466,776	33,953,129
Risk Adjusted PPC Rate:	0.30	1.05	0.88

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
 FISCAL YEAR 2014 TO 2016

UNION HOSPITAL OF CECIL COUNTY

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	160,304,000	157,025,000	157,913,800
Unregulated Services	37,385,100	36,162,400	31,936,900
TOTAL	197,689,100	193,187,400	189,850,700
Net Patient Revenue (NPR):			
Regulated Services	136,329,669	132,874,783	130,347,100
Unregulated Services	15,817,800	16,574,100	14,803,200
TOTAL	152,147,469	149,448,883	145,150,300
Other Operating Revenue:			
Regulated Services	1,469,400	1,927,000	2,557,500
Unregulated Services	2,144,800	2,003,400	2,080,699
TOTAL	3,614,200	3,930,400	4,638,199
Net Operating Revenue (NOR)			
Regulated Services	137,799,069	134,801,783	132,904,600
Unregulated Services	17,962,600	18,577,500	16,883,899
Total	155,761,669	153,379,283	149,788,499
Total Operating Expenses:			
Regulated Services	121,512,400	120,149,000	117,995,300
Total	152,643,900	150,750,000	146,416,200
Net Operating Profit (Loss):			
Regulated Services	16,286,669	14,652,783	14,909,300
Unregulated Services	-13,168,900	-12,023,500	-11,537,000
Total	3,117,769	2,629,283	3,372,300
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	35,000	596,700	7,725,300
Non-Operating Expenses	292,800	1,062,800	287,100
Total Excess Profit (Loss):	2,859,969	2,163,183	10,810,500
% Net Operating Profit of Regulated NOR	11.82	10.87	11.22
% Net Total Operating Profit of Total NOR	2.00	1.71	2.25
% Total Excess Profit of Total Revenue	1.84	1.40	6.86
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	9,298,988	10,520,633	9,233,707
Risk Adjusted Readmission Percent:	10.81%	11.07%	9.77%
Potentially Avoidable Utilization Costs:	19,959,860	20,898,413	16,863,250
Risk Adjusted PPC Rate:	0.60	0.83	1.04

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

UNIVERSITY OF MARYLAND MEDICAL CENTER

FISCAL YEAR ENDING	June 2016	June 2015	June 2014
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Gross Patient Revenue:			
Regulated Services	1,345,458,400	1,313,670,900	1,296,211,400
Unregulated Services	11,821,641	11,691,229	10,519,886
TOTAL	1,357,280,041	1,325,362,129	1,306,731,286
Net Patient Revenue (NPR):			
Regulated Services	1,173,234,222	1,124,828,668	1,086,670,121
Unregulated Services	11,453,778	11,167,335	10,407,916
TOTAL	1,184,688,000	1,135,996,003	1,097,078,037
Other Operating Revenue:			
Regulated Services	17,699,437	24,332,274	18,824,460
Unregulated Services	101,319,563	77,095,726	50,534,530
TOTAL	119,019,000	101,428,000	69,358,990
Net Operating Revenue (NOR)			
Regulated Services	1,190,933,659	1,149,160,942	1,105,494,581
Unregulated Services	112,773,341	88,263,061	60,942,446
Total	1,303,707,000	1,237,424,003	1,166,437,027
Total Operating Expenses:			
Regulated Services	1,159,018,353	1,100,361,772	1,060,074,815
Total	1,283,342,000	1,201,701,000	1,142,114,001
Net Operating Profit (Loss):			
Regulated Services	31,915,307	48,799,170	45,419,769
Unregulated Services	-11,550,307	-13,076,167	-21,096,733
Total	20,365,000	35,723,003	24,323,036
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-71,817,000	-41,947,000	149,439,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-51,452,000	-6,223,997	173,762,036
% Net Operating Profit of Regulated NOR	2.68	4.25	4.11
% Net Total Operating Profit of Total NOR	1.56	2.89	2.09
% Total Excess Profit of Total Revenue	-4.18	-0.52	13.21
Total Direct Medical Education:	104,524,509	82,832,410	81,820,610
Inpatient Readmission Charges:	96,218,670	97,043,693	101,973,000
Risk Adjusted Readmission Percent:	12.92%	13.44%	14.63%
Potentially Avoidable Utilization Costs:	119,384,117	123,572,331	125,818,563
Risk Adjusted PPC Rate:	0.66	0.86	1.14

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

WASHINGTON ADVENTIST HOSPITAL

FISCAL YEAR ENDING	December 2015	December 2014	December 2013
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Gross Patient Revenue:			
Regulated Services	260,621,900	260,306,100	245,900,400
Unregulated Services	0	3,791	23,951
TOTAL	260,621,900	260,309,891	245,924,351
Net Patient Revenue (NPR):			
Regulated Services	222,422,118	209,906,016	196,111,014
Unregulated Services	0	3,791	23,399
TOTAL	222,422,118	209,909,807	196,134,413
Other Operating Revenue:			
Regulated Services	1,625,794	1,378,906	3,888,835
Unregulated Services	3,556,908	3,547,691	2,651,790
TOTAL	5,182,702	4,926,597	6,540,625
Net Operating Revenue (NOR)			
Regulated Services	224,047,912	211,284,922	199,999,849
Unregulated Services	3,556,908	3,551,482	2,675,189
Total	227,604,820	214,836,404	202,675,038
Total Operating Expenses:			
Regulated Services	202,140,053	194,645,259	199,029,900
Total	217,955,646	210,709,734	213,396,004
Net Operating Profit (Loss):			
Regulated Services	21,907,859	16,639,663	969,949
Unregulated Services	-12,258,685	-12,512,993	-11,690,915
Total	9,649,174	4,126,670	-10,720,966
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-1,216,081	-1,500,747	-1,509,711
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	8,433,093	2,625,923	-12,230,677
% Net Operating Profit of Regulated NOR	9.78	7.88	0.48
% Net Total Operating Profit of Total NOR	4.24	1.92	-5.29
% Total Excess Profit of Total Revenue	3.73	1.23	-6.08
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	20,351,493	22,026,338	20,954,891
Risk Adjusted Readmission Percent:	10.64%	11.99%	11.47%
Potentially Avoidable Utilization Costs:	32,737,935	35,157,850	36,649,317
Risk Adjusted PPC Rate:	1.00	1.10	1.09

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2016

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2014 TO 2016

WESTERN MARYLAND REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2016 -----	June 2015 -----	June 2014 -----
Gross Patient Revenue:			
Regulated Services	325,608,000	322,958,900	317,898,800
Unregulated Services	73,613,400	68,884,200	62,831,500
TOTAL	399,221,400	391,843,100	380,730,300
Net Patient Revenue (NPR):			
Regulated Services	268,769,800	262,636,400	255,447,200
Unregulated Services	43,776,800	42,475,800	37,907,800
TOTAL	312,546,600	305,112,200	293,355,000
Other Operating Revenue:			
Regulated Services	4,372,600	3,966,600	5,313,699
Unregulated Services	2,247,800	2,512,300	2,673,100
TOTAL	6,620,400	6,478,900	7,986,799
Net Operating Revenue (NOR)			
Regulated Services	273,142,400	266,603,000	260,760,899
Unregulated Services	46,024,600	44,988,100	40,580,900
Total	319,167,000	311,591,100	301,341,799
Total Operating Expenses:			
Regulated Services	237,078,721	225,634,304	221,999,899
Total	313,183,200	289,953,900	281,594,900
Net Operating Profit (Loss):			
Regulated Services	36,063,679	40,968,696	38,761,001
Unregulated Services	-30,079,879	-19,331,496	-19,014,101
Total	5,983,800	21,637,200	19,746,900
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,976,900	-450,600	5,514,799
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	7,960,700	21,186,600	25,261,700
% Net Operating Profit of Regulated NOR	13.20	15.37	14.86
% Net Total Operating Profit of Total NOR	1.87	6.94	6.55
% Total Excess Profit of Total Revenue	2.48	6.81	8.23
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	20,237,167	21,068,604	18,787,465
Risk Adjusted Readmission Percent:	10.96%	12.23%	11.86%
Potentially Avoidable Utilization Costs:	34,135,511	36,268,949	32,532,068
Risk Adjusted PPC Rate:	0.87	1.00	0.94

## DETAILS OF THE DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA: SPECIALTY HOSPITALS

### ALL SPECIALTY HOSPITALS

Year Ending	FY 2016	FY 2015	FY 2014
Gross Patient Revenue	360,503,950	350,995,883	330,633,889
Net Patient Revenue (NPR)	286,784,598	274,488,326	260,261,213
Other Operating Revenue	110,690,954	103,990,946	101,390,755
Net Operating Revenue (NOR)	397,475,552	378,479,272	361,651,968
Operating Expenses	376,333,665	358,955,776	342,320,127
Inpatient Admissions (IPAs)	16,756	16,781	16,161
Net Operating Profit (Loss)	21,141,887	19,523,496	19,331,841
Total Non-Operating Profit (Loss)	2,070,317	4,168,263	9,900,231
Total Excess Profits (Loss)	23,212,204	23,691,759	29,232,072

### Adventist Behavioral Health-Rockville

Year Ending	CY 2015	CY 2014	CY 2013
Gross Patient Revenue	45,589,500	50,079,100	43,256,200
Net Patient Revenue (NPR)	37,529,900	42,020,400	37,576,300
Other Operating Revenue	7,274,900	6,435,200	6,829,600
Net Operating Revenue (NOR)	44,804,800	48,455,600	44,405,900
Operating Expenses	44,456,400	43,380,600	42,158,200
Inpatient Admissions (IPAs)	2,627	2,949	2,705
Net Operating Profit (Loss)	348,400	5,075,000	2,247,700
Total Non-Operating Profit (Loss)	(78,800)	(150,200)	(197,200)
Total Excess Profits (Loss)	269,600	4,924,800	2,050,500

### Adventist Rehab Hospital of MD.

Year Ending	CY 2015	CY 2014	CY 2013
Gross Patient Revenue	68,932,729	63,183,083	59,348,989
Net Patient Revenue (NPR)	40,331,779	31,243,964	32,969,459
Other Operating Revenue	442,854	393,446	360,155
Net Operating Revenue (NOR)	40,774,633	31,637,410	33,329,614
Operating Expenses	38,791,987	34,784,403	33,160,136
Inpatient Admissions (IPAs)	1,941	1,801	1,574
Net Operating Profit (Loss)	1,982,646	(3,146,993)	169,478
Total Non-Operating Profit (Loss)	(23,783)	103,663	46,531
Total Excess Profits (Loss)	1,958,863	(3,043,330)	216,009



**Brook Lane Health Services**

Year Ending	FY 2016	FY 2015	FY 2014
Gross Patient Revenue	30,539,800	25,350,400	21,848,000
Net Patient Revenue (NPR)	23,993,000	20,295,000	17,220,300
Other Operating Revenue	7,098,400	6,153,900	5,630,700
Net Operating Revenue (NOR)	31,091,400	26,448,900	22,851,000
Operating Expenses	29,513,500	25,579,000	22,498,700
Inpatient Admissions (IPAs)	2,033	1,770	1,677
Net Operating Profit (Loss)	1,577,900	869,900	352,300
Total Non-Operating Profit (Loss)	128,400	1,284,600	(41,200)
Total Excess Profits (Loss)	1,706,300	2,154,500	311,100

**Adventist Behavioral Health - Eastern Shore**

Year Ending	CY 2015	CY 2014	CY 2013
Gross Patient Revenue	3,245,821	2,409,200	2,508,000
Net Patient Revenue (NPR)	2,780,319	1,896,662	2,045,654
Other Operating Revenue	0	0	0
Net Operating Revenue (NOR)	2,780,319	1,896,662	2,045,654
Operating Expenses	795,278	576,673	616,191
Inpatient Admissions (IPAs)	302	297	271
Net Operating Profit (Loss)	1,985,041	1,319,989	1,429,463
Total Non-Operating Profit (Loss)	0	0	0
Total Excess Profits (Loss)	1,985,041	1,319,989	1,429,463

**Mt. Washington Pediatric Hospital**

Year Ending	FY 2016	FY 2015	FY 2014
Gross Patient Revenue	66,639,000	68,191,600	63,497,200
Net Patient Revenue (NPR)	56,409,800	57,966,400	53,041,000
Other Operating Revenue	1,068,600	1,164,800	1,356,700
Net Operating Revenue (NOR)	57,478,400	59,131,200	54,397,700
Operating Expenses	53,852,000	53,819,900	50,042,300
Inpatient Admissions (IPAs)	761	813	795
Net Operating Profit (Loss)	3,626,400	5,311,300	4,355,400
Total Non-Operating Profit (Loss)	(55,900)	55,100	4,034,000
Total Excess Profits (Loss)	3,570,500	5,366,400	8,389,400

**Sheppard Pratt Hospital**

Year Ending	FY 2016	FY 2015	FY 2014
Gross Patient Revenue	145,557,100	141,782,500	140,175,500
Net Patient Revenue (NPR)	125,739,800	121,065,900	117,408,500
Other Operating Revenue	94,806,200	89,843,600	87,213,600
Net Operating Revenue (NOR)	220,546,000	210,909,500	204,622,100
Operating Expenses	208,924,500	200,815,200	193,844,600
Inpatient Admissions (IPAs)	9,092	9,151	9,139
Net Operating Profit (Loss)	11,621,500	10,094,300	10,777,500
Total Non-Operating Profit (Loss)	2,100,400	2,875,100	6,058,100
Total Excess Profits (Loss)	13,721,900	12,969,400	16,835,600

**CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-A**  
**REGULATED OPERATIONS**  
*Listed in Alphabetical Order by Region*

**EXHIBIT I-A. CHANGE IN UNCOMPENSATED CARE, REGULATED OPERATIONS**

		2015			2016			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
M E T R O	ANNE ARUNDEL MEDICAL CENTER	562,952,500	17,108,400	3.04	576,313,300	14,649,098	2.54	-14.4
	BON SECOURS HOSPITAL	117,217,800	4,640,014	3.96	106,732,300	3,965,309	3.72	-14.5
	BOWIE EMERGENCY CENTER	20,111,300	3,395,072	16.88	20,228,300	5,464,725	27.02	61.0
	DOCTORS COMMUNITY HOSPITAL	226,462,500	16,475,191	7.28	234,045,500	17,202,246	7.35	4.4
	FORT WASHINGTON MEDICAL CENTER	48,565,970	5,271,258	10.85	48,291,192	4,215,392	8.73	-20.0
	GERMANTOWN EMERGENCY CENTER	14,059,900	2,928,631	20.83	13,555,000	2,998,458	22.12	2.4
	GREATER BALTIMORE MEDICAL CENTER	432,707,700	10,736,746	2.48	439,684,200	11,490,159	2.61	7.0
	HOLY CROSS HOSPITAL	480,562,300	38,696,900	8.05	505,712,400	45,443,000	8.99	17.4
	HOLY CROSS HOSPITAL-GERMANTOWN	43,305,400	4,143,200	9.57	80,883,300	8,061,600	9.97	94.6
	HOWARD COUNTY GENERAL HOSPITAL	286,302,800	11,859,000	4.14	297,946,200	9,809,000	3.29	-17.3
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER	618,220,800	40,097,000	6.49	643,455,400	32,847,000	5.10	-18.1
	JOHNS HOPKINS HOSPITAL	2,209,868,500	49,710,100	2.25	2,282,683,400	47,821,500	2.09	-3.8
	LAUREL REGIONAL HOSPITAL	106,467,900	9,376,744	8.81	106,117,500	12,313,260	11.60	31.3
	LEVINDALE	59,785,479	2,454,993	4.11	60,312,800	2,615,214	4.34	6.5
	MEDSTAR FRANKLIN SQUARE	491,172,800	20,158,582	4.10	505,736,100	22,427,068	4.43	11.3
	MEDSTAR GOOD SAMARITAN	303,789,300	12,198,847	4.02	289,108,800	14,558,603	5.04	19.3
	MEDSTAR HARBOR HOSPITAL CENTER	207,452,600	10,376,136	5.00	194,368,900	11,195,426	5.76	7.9
	MEDSTAR MONTGOMERY MEDICAL CENTER	174,302,200	8,301,281	4.76	175,827,977	7,101,577	4.04	-14.5
	MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	262,672,600	15,033,744	5.72	271,938,700	16,181,442	5.95	7.6

**CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-A**  
**REGULATED OPERATIONS**  
*Listed in Alphabetical Order by Region*

Hospital Area	Hospital	2015			2016			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
	MEDSTAR UNION MEMORIAL HOSPITAL	419,374,600	14,810,320	3.53	426,343,800	18,071,382	4.24	22.0
	MERCY MEDICAL CENTER	495,805,900	31,935,790	6.44	513,599,600	27,253,260	5.31	-14.7
	NORTHWEST HOSPITAL CENTER	254,115,900	15,937,500	6.27	257,944,700	14,575,617	5.65	-8.5
	PRINCE GEORGES HOSPITAL CENTER	279,091,000	25,794,211	9.24	285,682,600	27,058,517	9.47	4.9
	SHADY GROVE ADVENTIST HOSPITAL	383,323,300	29,442,581	7.68	389,913,200	18,664,288	4.79	-36.6
	SINAI HOSPITAL	717,312,400	30,113,400	4.20	732,671,600	28,586,943	3.90	-5.1
	ST. AGNES HOSPITAL	418,876,800	20,902,206	4.99	432,204,400	24,889,102	5.76	19.1
	SUBURBAN HOSPITAL	295,844,600	11,753,155	3.97	301,899,200	6,213,087	2.06	-47.1
	UM-BALTIMORE WASHINGTON MEDICAL CENTER	402,010,800	23,399,564	5.82	413,064,200	23,239,033	5.63	-0.7
	UM-QUEEN ANNE'S FREESTANDING EMERGENCY	4,794,500	255,761	5.33	6,243,200	715,309	11.46	179.7
	UM-REHABILITATION & ORTHOPAEDIC INSTIT	120,364,600	5,640,901	4.69	118,766,800	7,254,441	6.11	28.6
	UM-SHOCK TRAUMA	197,941,300	24,974,663	12.62	202,325,400	12,183,975	6.02	-51.2
	UM-ST. JOSEPH MEDICAL CENTER	390,826,300	15,978,200	4.09	402,082,700	16,456,039	4.09	3.0
	UM-UPPER CHESAPEAKE MEDICAL CENTER	320,267,600	16,806,953	5.25	330,967,000	11,900,000	3.60	-29.2
	UMMC MIDTOWN CAMPUS	228,795,700	24,054,357	10.51	226,817,000	18,527,678	8.17	-23.0
	UNIVERSITY OF MARYLAND MEDICAL CENTER	1,313,670,900	36,135,103	2.75	1,345,458,400	54,173,072	4.03	49.9
	WASHINGTON ADVENTIST HOSPITAL	260,306,100	31,746,079	12.20	260,621,900	26,591,693	10.20	-16.2
<i>METRO</i>		<i>13,168,702,649</i>	<i>642,642,584</i>	<i>4.88</i>	<i>13,499,546,969</i>	<i>626,713,512</i>	<i>4.64</i>	<i>-2.5</i>

**CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-A**  
**REGULATED OPERATIONS**  
*Listed in Alphabetical Order by Region*

		2015			2016			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
R U R A L	ATLANTIC GENERAL HOSPITAL	102,371,000	4,685,400	4.58	105,461,500	5,877,300	5.57	25.4
	CALVERT MEMORIAL HOSPITAL	144,499,900	4,821,800	3.34	146,698,600	4,272,000	2.91	-11.4
	CARROLL HOSPITAL CENTER	254,037,700	5,473,796	2.15	254,064,500	7,317,300	2.88	33.7
	FREDERICK MEMORIAL HOSPITAL	346,609,902	11,735,349	3.39	363,795,700	14,836,477	4.08	26.4
	GARRETT COUNTY MEMORIAL HOSPITAL	44,693,600	3,688,206	8.25	48,479,700	3,347,088	6.90	-9.2
	MCCREADY MEMORIAL HOSPITAL	15,059,800	1,147,311	7.62	16,309,200	466,080	2.86	-59.4
	MEDSTAR ST. MARY'S HOSPITAL	166,124,100	8,891,272	5.35	178,043,900	9,293,047	5.22	4.5
	MERITUS MEDICAL CENTER	312,302,400	14,332,763	4.59	321,748,760	15,154,666	4.71	5.7
	PENINSULA REGIONAL MEDICAL CENTER	422,383,500	15,711,300	3.72	430,070,800	17,736,800	4.12	12.9
	UM-CHARLES REGIONAL MEDICAL CENTER	148,386,400	10,105,851	6.81	148,692,700	8,669,229	5.83	-14.2
	UM-HARFORD MEMORIAL HOSPITAL	104,703,700	9,365,100	8.94	104,106,100	6,426,000	6.17	-31.4
	UM-SHORE REGIONAL HEALTH AT CHESTERTOW	64,477,400	4,265,966	6.62	60,065,200	2,989,497	4.98	-29.9
	UM-SHORE REGIONAL HEALTH AT DORCHESTER	56,007,200	3,681,129	6.57	51,452,800	2,500,687	4.86	-32.1
	UM-SHORE REGIONAL HEALTH AT EASTON	192,831,500	10,294,433	5.34	199,614,100	6,973,525	3.49	-32.3
	UNION HOSPITAL OF CECIL COUNTY	157,025,000	7,442,417	4.74	160,304,000	7,698,131	4.80	3.4
	WESTERN MARYLAND REGIONAL MEDICAL CENT	322,958,900	15,587,800	4.83	325,608,000	15,900,100	4.88	2.0
R U R A L		2,854,472,002	131,229,893	4.60	2,914,515,560	129,457,927	4.44	-1.4
	<i>Total</i>	16,023,174,651	773,872,476	4.83	16,414,062,529	756,171,438	4.61	-2.3

**CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-B**  
**REGULATED OPERATIONS**  
*Listed by Percentage of Uncompensated Care by Region*

**EXHIBIT I-B. CHANGE IN UNCOMPENSATED CARE, REGULATED OPERATIONS**

		2015			2016			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	HOLY CROSS HOSPITAL	480,562,300	38,696,900	8.05	505,712,400	45,443,000	8.99	17.4
	SINAI HOSPITAL	717,312,400	30,113,400	4.20	732,671,600	28,586,943	3.90	-5.1
	UM-BALTIMORE WASHINGTON MEDICAL CENTER	402,010,800	23,399,564	5.82	413,064,200	23,239,033	5.63	-0.7
	UM-UPPER CHESAPEAKE MEDICAL CENTER	320,267,600	16,806,953	5.25	330,967,000	11,900,000	3.60	-29.2
	UM-ST. JOSEPH MEDICAL CENTER	390,826,300	15,978,200	4.09	402,082,700	16,456,039	4.09	3.0
	SHADY GROVE ADVENTIST HOSPITAL	383,323,300	29,442,581	7.68	389,913,200	18,664,288	4.79	-36.6
	JOHNS HOPKINS HOSPITAL	2,209,868,500	49,710,100	2.25	2,282,683,400	47,821,500	2.09	-3.8
	ANNE ARUNDEL MEDICAL CENTER	562,952,500	17,108,400	3.04	576,313,300	14,649,098	2.54	-14.4
	UNIVERSITY OF MARYLAND MEDICAL CENTER	1,313,670,900	36,135,103	2.75	1,345,458,400	54,173,072	4.03	49.9
	UM-SHOCK TRAUMA	197,941,300	24,974,663	12.62	202,325,400	12,183,975	6.02	-51.2
	GREATER BALTIMORE MEDICAL CENTER	432,707,700	10,736,746	2.48	439,684,200	11,490,159	2.61	7.0
	SUBURBAN HOSPITAL	295,844,600	11,753,155	3.97	301,899,200	6,213,087	2.06	-47.1
	MEDSTAR HARBOR HOSPITAL CENTER	207,452,600	10,376,136	5.00	194,368,900	11,195,426	5.76	7.9
	NORTHWEST HOSPITAL CENTER	254,115,900	15,937,500	6.27	257,944,700	14,575,617	5.65	-8.5
	MEDSTAR FRANKLIN SQUARE	491,172,800	20,158,582	4.10	505,736,100	22,427,068	4.43	11.3
	ST. AGNES HOSPITAL	418,876,800	20,902,206	4.99	432,204,400	24,889,102	5.76	19.1
	WASHINGTON ADVENTIST HOSPITAL	260,306,100	31,746,079	12.20	260,621,900	26,591,693	10.20	-16.2
	HOWARD COUNTY GENERAL HOSPITAL	286,302,800	11,859,000	4.14	297,946,200	9,809,000	3.29	-17.3
	MERCY MEDICAL CENTER	495,805,900	31,935,790	6.44	513,599,600	27,253,260	5.31	-14.7

**CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-B  
REGULATED OPERATIONS**

*Listed by Percentage of Uncompensated Care by Region*

		2015			2016			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
	MEDSTAR MONTGOMERY MEDICAL CENTER	174,302,200	8,301,281	4.76	175,827,977	7,101,577	4.04	-14.5
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER	618,220,800	40,097,000	6.49	643,455,400	32,847,000	5.10	-18.1
	DOCTORS COMMUNITY HOSPITAL	226,462,500	16,475,191	7.28	234,045,500	17,202,246	7.35	4.4
	MEDSTAR UNION MEMORIAL HOSPITAL	419,374,600	14,810,320	3.53	426,343,800	18,071,382	4.24	22.0
	LEVINDALE	59,785,479	2,454,993	4.11	60,312,800	2,615,214	4.34	6.5
	MEDSTAR GOOD SAMARITAN	303,789,300	12,198,847	4.02	289,108,800	14,558,603	5.04	19.3
	UM-REHABILITATION & ORTHOPAEDIC INSTIT	120,364,600	5,640,901	4.69	118,766,800	7,254,441	6.11	28.6
	UMMC MIDTOWN CAMPUS	228,795,700	24,054,357	10.51	226,817,000	18,527,678	8.17	-23.0
	BOWIE EMERGENCY CENTER	20,111,300	3,395,072	16.88	20,228,300	5,464,725	27.02	61.0
	FORT WASHINGTON MEDICAL CENTER	48,565,970	5,271,258	10.85	48,291,192	4,215,392	8.73	-20.0
	GERMANTOWN EMERGENCY CENTER	14,059,900	2,928,631	20.83	13,555,000	2,998,458	22.12	2.4
	UM-QUEEN ANNE'S FREESTANDING EMERGENCY	4,794,500	255,761	5.33	6,243,200	715,309	11.46	179.7
	PRINCE GEORGES HOSPITAL CENTER	279,091,000	25,794,211	9.24	285,682,600	27,058,517	9.47	4.9
	BON SECOURS HOSPITAL	117,217,800	4,640,014	3.96	106,732,300	3,965,309	3.72	-14.5
	LAUREL REGIONAL HOSPITAL	106,467,900	9,376,744	8.81	106,117,500	12,313,260	11.60	31.3
	MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	262,672,600	15,033,744	5.72	271,938,700	16,181,442	5.95	7.6
	HOLY CROSS HOSPITAL-GERMANTOWN	43,305,400	4,143,200	9.57	80,883,300	8,061,600	9.97	94.6
<i>M E T R O</i>		<i>13,168,702,649</i>	<i>642,642,584</i>	<i>4.88</i>	<i>13,499,546,969</i>	<i>626,713,512</i>	<i>4.64</i>	<i>-2.5</i>

**CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-B  
REGULATED OPERATIONS**

*Listed by Percentage of Uncompensated Care by Region*

		2015			2016			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
R U R A L	UM-SHORE REGIONAL HEALTH AT EASTON	192,831,500	10,294,433	5.34	199,614,100	6,973,525	3.49	-32.3
	FREDERICK MEMORIAL HOSPITAL	346,609,902	11,735,349	3.39	363,795,700	14,836,477	4.08	26.4
	CARROLL HOSPITAL CENTER	254,037,700	5,473,796	2.15	254,064,500	7,317,300	2.88	33.7
	UM-CHARLES REGIONAL MEDICAL CENTER	148,386,400	10,105,851	6.81	148,692,700	8,669,229	5.83	-14.2
	MERITUS MEDICAL CENTER	312,302,400	14,332,763	4.59	321,748,760	15,154,666	4.71	5.7
	MEDSTAR ST. MARY'S HOSPITAL	166,124,100	8,891,272	5.35	178,043,900	9,293,047	5.22	4.5
	CALVERT MEMORIAL HOSPITAL	144,499,900	4,821,800	3.34	146,698,600	4,272,000	2.91	-11.4
	UM-HARFORD MEMORIAL HOSPITAL	104,703,700	9,365,100	8.94	104,106,100	6,426,000	6.17	-31.4
	WESTERN MARYLAND REGIONAL MEDICAL CENT	322,958,900	15,587,800	4.83	325,608,000	15,900,100	4.88	2.0
	UM-SHORE REGIONAL HEALTH AT CHESTERTOW	64,477,400	4,265,966	6.62	60,065,200	2,989,497	4.98	-29.9
	UM-SHORE REGIONAL HEALTH AT DORCHESTER	56,007,200	3,681,129	6.57	51,452,800	2,500,687	4.86	-32.1
	UNION HOSPITAL OF CECIL COUNTY	157,025,000	7,442,417	4.74	160,304,000	7,698,131	4.80	3.4
	ATLANTIC GENERAL HOSPITAL	102,371,000	4,685,400	4.58	105,461,500	5,877,300	5.57	25.4
	GARRETT COUNTY MEMORIAL HOSPITAL	44,693,600	3,688,206	8.25	48,479,700	3,347,088	6.90	-9.2
	MCCREADY MEMORIAL HOSPITAL	15,059,800	1,147,311	7.62	16,309,200	466,080	2.86	-59.4
	PENINSULA REGIONAL MEDICAL CENTER	422,383,500	15,711,300	3.72	430,070,800	17,736,800	4.12	12.9
R U R A L		2,854,472,002	131,229,893	4.60	2,914,515,560	129,457,927	4.44	-1.4
	<i>Total</i>	16,023,174,651	773,872,476	4.83	16,414,062,529	756,171,438	4.61	-2.3

**CHANGE IN TOTAL OPERATING PROFIT/LOSS: EXHIBIT II-A**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Alphabetical Order*

**EXHIBIT II-A. CHANGE IN TOTAL OPERATING PROFIT/LOSS, REGULATED AND UNREGULATED OPERATIONS**

Hospital	2015			2016			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
ANNE ARUNDEL MEDICAL CENTER	47,093,161	-22,286,951	24,806,209	52,222,307	-26,733,963	25,488,344	10.89	2.75
ATLANTIC GENERAL HOSPITAL	14,536,600	-13,654,600	882,000	14,960,419	-12,800,074	2,160,346	2.92	144.91
BON SECOURS HOSPITAL	19,910,902	-10,865,671	9,045,231	13,549,646	-16,979,170	-3,429,524	-31.95	-137.92
BOWIE EMERGENCY CENTER	2,455,821	-821,420	1,634,401	1,546,882	-205,952	1,340,930	-37.01	-17.96
CALVERT MEMORIAL HOSPITAL	19,265,015	-9,491,803	9,773,212	18,720,121	-10,959,061	7,761,059	-2.83	-20.59
CARROLL HOSPITAL CENTER	20,563,115	-4,642,649	15,920,466	20,996,996	-4,664,662	16,332,334	2.11	2.59
DOCTORS COMMUNITY HOSPITAL	18,130,257	-12,010,875	6,119,382	16,518,507	-11,199,116	5,319,391	-8.89	-13.07
FORT WASHINGTON MEDICAL CENTER	2,028,867	-648,722	1,380,145	564,782	-550,815	13,967	-72.16	-98.99
FREDERICK MEMORIAL HOSPITAL	24,767,220	-13,662,174	11,105,045	34,613,957	-15,907,940	18,706,017	39.76	68.45
GARRETT COUNTY MEMORIAL HOSPITAL	3,864,889	208,452	4,073,341	2,734,279	-2,802,488	-68,209	-29.25	-101.67
GERMANTOWN EMERGENCY CENTER	-1,882,264	-37,105	-1,919,369	-1,136,696	-61,445	-1,198,141	39.61	37.58
GREATER BALTIMORE MEDICAL CENTER	40,807,589	-21,120,069	19,687,520	45,141,607	-26,532,465	18,609,142	10.62	-5.48
HOLY CROSS HOSPITAL	50,987,078	-19,378,211	31,608,866	58,855,012	-23,933,345	34,921,667	15.43	10.48
HOLY CROSS HOSPITAL-GERMANTOWN	-20,001,343	-5,186,437	-25,187,780	-10,716,383	-9,099,352	-19,815,736	46.42	21.33
HOWARD COUNTY GENERAL HOSPITAL	17,047,896	-6,610,105	10,437,791	17,176,172	-7,654,570	9,521,602	0.75	-8.78
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	16,998,565	-4,998,765	11,999,800	12,162,463	-5,181,463	6,981,000	-28.45	-41.82
JOHNS HOPKINS HOSPITAL	12,411,383	-2,720,684	9,690,699	26,921,908	-1,419,449	25,502,459	116.91	163.16
LAUREL REGIONAL HOSPITAL	-4,423,106	-12,082,723	-16,505,829	6,569,757	-10,635,648	-4,065,891	248.53	75.37
LEVINDALE	8,251,059	-6,450,535	1,800,524	8,990,071	-4,606,704	4,383,367	8.96	143.45



**CHANGE IN TOTAL OPERATING PROFIT/LOSS: EXHIBIT II-A**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Alphabetical Order*

Hospital	2015			2016			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
MCCREADY MEMORIAL HOSPITAL	-556,651	46,844	-509,807	-1,419,392	646,215	-773,177	-154.99	-51.66
MEDSTAR FRANKLIN SQUARE	39,840,710	-22,697,960	17,142,750	45,326,578	-34,717,818	10,608,760	13.77	-38.12
MEDSTAR GOOD SAMARITAN	35,670,341	-27,314,012	8,356,329	35,723,964	-31,557,061	4,166,904	0.15	-50.13
MEDSTAR HARBOR HOSPITAL CENTER	23,482,119	-12,398,735	11,083,384	26,909,765	-12,038,506	14,871,259	14.60	34.18
MEDSTAR MONTGOMERY MEDICAL CENTER	14,377,892	-7,766,568	6,611,324	18,166,147	-10,016,939	8,149,209	26.35	23.26
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	4,107,378	-11,656,520	-7,549,143	13,959,099	-20,416,703	-6,457,604	239.85	14.46
MEDSTAR ST. MARY'S HOSPITAL	22,494,526	-9,227,927	13,266,600	15,810,526	-7,823,621	7,986,905	-29.71	-39.80
MEDSTAR UNION MEMORIAL HOSPITAL	42,313,734	-34,127,034	8,186,700	44,444,733	-39,612,122	4,832,611	5.04	-40.97
MERCY MEDICAL CENTER	19,910,918	-9,289,507	10,621,411	19,356,956	-9,849,369	9,507,587	-2.78	-10.49
MERITUS MEDICAL CENTER	12,342,463	3,917,419	16,259,882	12,719,580	538,790	13,258,370	3.06	-18.46
NORTHWEST HOSPITAL CENTER	33,516,631	-17,063,133	16,453,498	35,182,401	-21,271,014	13,911,387	4.97	-15.45
PENINSULA REGIONAL MEDICAL CENTER	48,494,630	-33,050,630	15,444,000	38,429,325	-39,247,125	-817,800	-20.76	-105.30
PRINCE GEORGES HOSPITAL CENTER	23,737,583	-24,815,306	-1,077,724	30,757,805	-33,825,058	-3,067,254	29.57	-184.60
SHADY GROVE ADVENTIST HOSPITAL	31,683,154	-14,534,203	17,148,951	39,572,732	-13,324,674	26,248,058	24.90	53.06
SINAI HOSPITAL	74,136,800	-36,663,000	37,473,800	74,544,243	-43,649,082	30,895,161	0.55	-17.56
ST. AGNES HOSPITAL	53,691,443	-36,300,907	17,390,536	52,409,602	-42,027,820	10,381,782	-2.39	-40.30
SUBURBAN HOSPITAL	36,471,122	-24,246,141	12,224,980	26,700,494	-9,771,932	16,928,562	-26.79	38.48
UM-BALTIMORE WASHINGTON MEDICAL CENTER	38,372,589	-8,178,153	30,194,436	34,976,908	-4,568,941	30,407,967	-8.85	0.71
UM-CHARLES REGIONAL MEDICAL CENTER	17,413,251	-2,124,433	15,288,818	18,012,966	-3,265,943	14,747,023	3.44	-3.54
UM-HARFORD MEMORIAL HOSPITAL	10,380,504	-1,475,904	8,904,600	9,405,767	-1,894,809	7,510,958	-9.39	-15.65
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-2,947,220	-15,100	-2,962,320	-1,914,423	0	-1,914,423	35.04	35.37
UM-REHABILITATION & ORTHOPAEDIC INSTIT	626,337	-735,345	-109,008	3,773,387	-490,867	3,282,521	502.45	3111.26

**CHANGE IN TOTAL OPERATING PROFIT/LOSS: EXHIBIT II-A**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Alphabetical Order*

Hospital	2015			2016			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
UM-SHOCK TRAUMA	17,898,888	-104,971	17,793,917	18,116,037	1,157,963	19,274,000	1.21	8.32
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	3,879,516	-2,538,352	1,341,164	6,928,604	-1,978,704	4,949,900	78.59	269.07
UM-SHORE REGIONAL HEALTH AT DORCHESTER	8,291,243	-1,793,599	6,497,644	5,973,138	-1,071,086	4,902,052	-27.96	-24.56
UM-SHORE REGIONAL HEALTH AT EASTON	23,367,326	-3,568,182	19,799,144	25,878,671	-2,815,864	23,062,807	10.75	16.48
UM-ST. JOSEPH MEDICAL CENTER	29,444,823	-18,922,744	10,522,079	45,082,599	-18,755,699	26,326,900	53.11	150.21
UM-UPPER CHESAPEAKE MEDICAL CENTER	43,118,575	-9,088,009	34,030,566	40,076,933	-10,730,960	29,345,972	-7.05	-13.77
UMMC MIDTOWN CAMPUS	23,478,530	-22,025,917	1,452,613	23,977,188	-22,254,688	1,722,500	2.12	18.58
UNION HOSPITAL OF CECIL COUNTY	14,652,783	-12,023,500	2,629,283	16,286,669	-13,168,900	3,117,769	11.15	18.58
UNIVERSITY OF MARYLAND MEDICAL CENTER	48,799,170	-13,076,167	35,723,003	31,915,307	-11,550,307	20,365,000	-34.60	-42.99
WASHINGTON ADVENTIST HOSPITAL	16,639,663	-12,512,993	4,126,670	21,907,859	-12,258,685	9,649,174	31.66	133.82
WESTERN MARYLAND REGIONAL MEDICAL CENT	40,968,696	-19,331,496	21,637,200	36,063,679	-30,079,879	5,983,800	-11.97	-72.34

**CHANGE IN TOTAL OPERATING PROFIT/LOSS: EXHIBIT II-B**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Total Operating Profit/Loss*

**EXHIBIT II-B. CHANGE IN TOTAL OPERATING PROFIT/LOSS, REGULATED AND UNREGULATED OPERATIONS**

Hospital	2015			2016			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
HOLY CROSS HOSPITAL	50,987,078	-19,378,211	31,608,866	58,855,012	-23,933,345	34,921,667	15.43	10.48
SINAI HOSPITAL	74,136,800	-36,663,000	37,473,800	74,544,243	-43,649,082	30,895,161	0.55	-17.56
UM-BALTIMORE WASHINGTON MEDICAL CENTER	38,372,589	-8,178,153	30,194,436	34,976,908	-4,568,941	30,407,967	-8.85	0.71
UM-UPPER CHESAPEAKE MEDICAL CENTER	43,118,575	-9,088,009	34,030,566	40,076,933	-10,730,960	29,345,972	-7.05	-13.77
UM-ST. JOSEPH MEDICAL CENTER	29,444,823	-18,922,744	10,522,079	45,082,599	-18,755,699	26,326,900	53.11	150.21
SHADY GROVE ADVENTIST HOSPITAL	31,683,154	-14,534,203	17,148,951	39,572,732	-13,324,674	26,248,058	24.90	53.06
JOHNS HOPKINS HOSPITAL	12,411,383	-2,720,684	9,690,699	26,921,908	-1,419,449	25,502,459	116.91	163.16
ANNE ARUNDEL MEDICAL CENTER	47,093,161	-22,286,951	24,806,209	52,222,307	-26,733,963	25,488,344	10.89	2.75
UM-SHORE REGIONAL HEALTH AT EASTON	23,367,326	-3,568,182	19,799,144	25,878,671	-2,815,864	23,062,807	10.75	16.48
UNIVERSITY OF MARYLAND MEDICAL CENTER	48,799,170	-13,076,167	35,723,003	31,915,307	-11,550,307	20,365,000	-34.60	-42.99
UM-SHOCK TRAUMA	17,898,888	-104,971	17,793,917	18,116,037	1,157,963	19,274,000	1.21	8.32
FREDERICK MEMORIAL HOSPITAL	24,767,220	-13,662,174	11,105,045	34,613,957	-15,907,940	18,706,017	39.76	68.45
GREATER BALTIMORE MEDICAL CENTER	40,807,589	-21,120,069	19,687,520	45,141,607	-26,532,465	18,609,142	10.62	-5.48
SUBURBAN HOSPITAL	36,471,122	-24,246,141	12,224,980	26,700,494	-9,771,932	16,928,562	-26.79	38.48
CARROLL HOSPITAL CENTER	20,563,115	-4,642,649	15,920,466	20,996,996	-4,664,662	16,332,334	2.11	2.59
MEDSTAR HARBOR HOSPITAL CENTER	23,482,119	-12,398,735	11,083,384	26,909,765	-12,038,506	14,871,259	14.60	34.18
UM-CHARLES REGIONAL MEDICAL CENTER	17,413,251	-2,124,433	15,288,818	18,012,966	-3,265,943	14,747,023	3.44	-3.54
NORTHWEST HOSPITAL CENTER	33,516,631	-17,063,133	16,453,498	35,182,401	-21,271,014	13,911,387	4.97	-15.45
MERITUS MEDICAL CENTER	12,342,463	3,917,419	16,259,882	12,719,580	538,790	13,258,370	3.06	-18.46

**CHANGE IN TOTAL OPERATING PROFIT/LOSS: EXHIBIT II-B**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Total Operating Profit/Loss*

Hospital	2015			2016			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
MEDSTAR FRANKLIN SQUARE	39,840,710	-22,697,960	17,142,750	45,326,578	-34,717,818	10,608,760	13.77	-38.12
ST. AGNES HOSPITAL	53,691,443	-36,300,907	17,390,536	52,409,602	-42,027,820	10,381,782	-2.39	-40.30
WASHINGTON ADVENTIST HOSPITAL	16,639,663	-12,512,993	4,126,670	21,907,859	-12,258,685	9,649,174	31.66	133.82
HOWARD COUNTY GENERAL HOSPITAL	17,047,896	-6,610,105	10,437,791	17,176,172	-7,654,570	9,521,602	0.75	-8.78
MERCY MEDICAL CENTER	19,910,918	-9,289,507	10,621,411	19,356,956	-9,849,369	9,507,587	-2.78	-10.49
MEDSTAR MONTGOMERY MEDICAL CENTER	14,377,892	-7,766,568	6,611,324	18,166,147	-10,016,939	8,149,209	26.35	23.26
MEDSTAR ST. MARY'S HOSPITAL	22,494,526	-9,227,927	13,266,600	15,810,526	-7,823,621	7,986,905	-29.71	-39.80
CALVERT MEMORIAL HOSPITAL	19,265,015	-9,491,803	9,773,212	18,720,121	-10,959,061	7,761,059	-2.83	-20.59
UM-HARFORD MEMORIAL HOSPITAL	10,380,504	-1,475,904	8,904,600	9,405,767	-1,894,809	7,510,958	-9.39	-15.65
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	16,998,565	-4,998,765	11,999,800	12,162,463	-5,181,463	6,981,000	-28.45	-41.82
WESTERN MARYLAND REGIONAL MEDICAL CENT	40,968,696	-19,331,496	21,637,200	36,063,679	-30,079,879	5,983,800	-11.97	-72.34
DOCTORS COMMUNITY HOSPITAL	18,130,257	-12,010,875	6,119,382	16,518,507	-11,199,116	5,319,391	-8.89	-13.07
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	3,879,516	-2,538,352	1,341,164	6,928,604	-1,978,704	4,949,900	78.59	269.07
UM-SHORE REGIONAL HEALTH AT DORCHESTER	8,291,243	-1,793,599	6,497,644	5,973,138	-1,071,086	4,902,052	-27.96	-24.56
MEDSTAR UNION MEMORIAL HOSPITAL	42,313,734	-34,127,034	8,186,700	44,444,733	-39,612,122	4,832,611	5.04	-40.97
LEVINDALE	8,251,059	-6,450,535	1,800,524	8,990,071	-4,606,704	4,383,367	8.96	143.45
MEDSTAR GOOD SAMARITAN	35,670,341	-27,314,012	8,356,329	35,723,964	-31,557,061	4,166,904	0.15	-50.13
UM-REHABILITATION & ORTHOPAEDIC INSTIT	626,337	-735,345	-109,008	3,773,387	-490,867	3,282,521	502.45	3111.26
UNION HOSPITAL OF CECIL COUNTY	14,652,783	-12,023,500	2,629,283	16,286,669	-13,168,900	3,117,769	11.15	18.58
ATLANTIC GENERAL HOSPITAL	14,536,600	-13,654,600	882,000	14,960,419	-12,800,074	2,160,346	2.92	144.91
UMMC MIDTOWN CAMPUS	23,478,530	-22,025,917	1,452,613	23,977,188	-22,254,688	1,722,500	2.12	18.58
BOWIE EMERGENCY CENTER	2,455,821	-821,420	1,634,401	1,546,882	-205,952	1,340,930	-37.01	-17.96

**CHANGE IN TOTAL OPERATING PROFIT/LOSS: EXHIBIT II-B**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Total Operating Profit/Loss*

Hospital	2015			2016			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
FORT WASHINGTON MEDICAL CENTER	2,028,867	-648,722	1,380,145	564,782	-550,815	13,967	-72.16	-98.99
GARRETT COUNTY MEMORIAL HOSPITAL	3,864,889	208,452	4,073,341	2,734,279	-2,802,488	-68,209	-29.25	-101.67
MCCREADY MEMORIAL HOSPITAL	-556,651	46,844	-509,807	-1,419,392	646,215	-773,177	-154.99	-51.66
PENINSULA REGIONAL MEDICAL CENTER	48,494,630	-33,050,630	15,444,000	38,429,325	-39,247,125	-817,800	-20.76	-105.30
GERMANTOWN EMERGENCY CENTER	-1,882,264	-37,105	-1,919,369	-1,136,696	-61,445	-1,198,141	39.61	37.58
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-2,947,220	-15,100	-2,962,320	-1,914,423	0	-1,914,423	35.04	35.37
PRINCE GEORGES HOSPITAL CENTER	23,737,583	-24,815,306	-1,077,724	30,757,805	-33,825,058	-3,067,254	29.57	-184.60
BON SECOURS HOSPITAL	19,910,902	-10,865,671	9,045,231	13,549,646	-16,979,170	-3,429,524	-31.95	-137.92
LAUREL REGIONAL HOSPITAL	-4,423,106	-12,082,723	-16,505,829	6,569,757	-10,635,648	-4,065,891	248.53	75.37
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	4,107,378	-11,656,520	-7,549,143	13,959,099	-20,416,703	-6,457,604	239.85	14.46
HOLY CROSS HOSPITAL-GERMANTOWN	-20,001,343	-5,186,437	-25,187,780	-10,716,383	-9,099,352	-19,815,736	46.42	21.33

**TOTAL EXCESS PROFIT/LOSS: EXHIBIT III-A**  
**Listed by Alphabetical Order**

**EXHIBIT III A. EXCESS PROFIT/LOSS**

	<b>2015</b>	<b>2016</b>	
<b>Hospital</b>	<b>Excess/Profit Loss</b>	<b>Excess/Profit Loss</b>	<b>% Change in Excess</b>
ALL ACUTE HOSPITALS	529,689,423	361,792,660	-31.70
ANNE ARUNDEL MEDICAL CENTER	-16,185,791	-12,410,456	23.32
ATLANTIC GENERAL HOSPITAL	2,442,300	2,423,915	-0.75
BON SECOURS HOSPITAL	9,344,231	-3,177,386	-134.00
BOWIE EMERGENCY CENTER	1,634,401	1,340,930	-17.96
CALVERT MEMORIAL HOSPITAL	7,641,171	8,763,974	14.69
CARROLL HOSPITAL CENTER	11,992,597	16,640,634	38.76
DOCTORS COMMUNITY HOSPITAL	5,096,695	1,397,774	-72.57
FORT WASHINGTON MEDICAL CENTER	1,380,752	14,629	-98.94
FREDERICK MEMORIAL HOSPITAL	11,684,445	12,241,017	4.76
GARRETT COUNTY MEMORIAL HOSPITAL	4,805,317	266,348	-94.46
GERMANTOWN EMERGENCY CENTER	-2,327,154	-1,616,159	30.55
GREATER BALTIMORE MEDICAL CENTER	22,310,520	13,662,336	-38.76
HOLY CROSS HOSPITAL	37,702,162	28,838,267	-23.51
HOLY CROSS HOSPITAL-GERMANTOWN	-25,330,007	-20,514,095	19.01
HOWARD COUNTY GENERAL HOSPITAL	9,198,800	4,610,200	-49.88
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	13,875,000	9,114,900	-34.31
JOHNS HOPKINS HOSPITAL	49,280,467	62,300,768	26.42
LAUREL REGIONAL HOSPITAL	-9,114,741	-1,232,453	86.48
LEVINDALE	780,648	3,926,188	402.94
MCCREADY MEMORIAL HOSPITAL	-425,502	-699,147	-64.31
MEDSTAR FRANKLIN SQUARE	17,341,909	10,758,078	-37.96
MEDSTAR GOOD SAMARITAN	10,737,176	6,154,704	-42.68
MEDSTAR HARBOR HOSPITAL CENTER	11,457,920	14,195,125	23.89
MEDSTAR MONTGOMERY MEDICAL CENTER	6,619,082	8,150,360	23.13
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	-7,528,697	-6,456,935	14.24
MEDSTAR ST. MARY'S HOSPITAL	13,257,796	7,987,366	-39.75
MEDSTAR UNION MEMORIAL HOSPITAL	9,579,971	4,215,211	-56.00
MERCY MEDICAL CENTER	16,544,255	7,945,460	-51.97
MERITUS MEDICAL CENTER	18,328,621	-20,927,920	-214.18

**TOTAL EXCESS PROFIT/LOSS: EXHIBIT III-A**  
**Listed by Alphabetical Order**

	<b>2015</b>	<b>2016</b>	
<b>Hospital</b>	<b>Excess/Profit Loss</b>	<b>Excess/Profit Loss</b>	<b>% Change in Excess</b>
NORTHWEST HOSPITAL CENTER	18,792,218	9,135,910	-51.38
PENINSULA REGIONAL MEDICAL CENTER	24,068,000	6,837,000	-71.59
PRINCE GEORGES HOSPITAL CENTER	17,696,121	4,642,564	-73.77
SHADY GROVE ADVENTIST HOSPITAL	18,326,992	25,279,622	37.94
SINAI HOSPITAL	45,201,800	26,647,161	-41.05
ST. AGNES HOSPITAL	18,700,440	3,177,083	-83.01
SUBURBAN HOSPITAL	9,813,980	10,231,562	4.25
UM-BALTIMORE WASHINGTON MEDICAL CENTER	26,587,436	24,916,967	-6.28
UM-CHARLES REGIONAL MEDICAL CENTER	14,283,818	13,560,023	-5.07
UM-HARFORD MEMORIAL HOSPITAL	9,405,600	8,000,958	-14.93
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-2,956,067	-1,958,423	33.75
UM-REHABILITATION & ORTHOPAEDIC INSTIT	-633,008	2,225,521	451.58
UM-SHOCK TRAUMA	19,293,917	20,774,000	7.67
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	1,174,180	4,546,900	287.24
UM-SHORE REGIONAL HEALTH AT DORCHESTER	6,542,898	4,579,237	-30.01
UM-SHORE REGIONAL HEALTH AT EASTON	19,502,785	19,341,807	-0.83
UM-ST. JOSEPH MEDICAL CENTER	7,725,079	22,824,900	195.46
UM-UPPER CHESAPEAKE MEDICAL CENTER	23,343,566	30,135,972	29.10
UMMC MIDTOWN CAMPUS	943,613	1,178,500	24.89
UNION HOSPITAL OF CECIL COUNTY	2,163,183	2,859,969	32.21
UNIVERSITY OF MARYLAND MEDICAL CENTER	-6,223,997	-51,452,000	-726.67
WASHINGTON ADVENTIST HOSPITAL	2,625,923	8,433,093	221.15
WESTERN MARYLAND REGIONAL MEDICAL CENT	21,186,600	7,960,700	-62.43

**TOTAL EXCESS PROFIT/LOSS: EXHIBIT III-B**  
*Listed by Excess Profit/Loss*

**EXHIBIT III B. EXCESS PROFIT/LOSS**

	<b>2015</b>	<b>2016</b>	
<b>Hospital</b>	<b>Excess/Profit Loss</b>	<b>Excess/Profit Loss</b>	<b>% Change in Excess</b>
JOHNS HOPKINS HOSPITAL	49,280,467	62,300,768	26.42
UM-UPPER CHESAPEAKE MEDICAL CENTER	23,343,566	30,135,972	29.10
HOLY CROSS HOSPITAL	37,702,162	28,838,267	-23.51
SINAI HOSPITAL	45,201,800	26,647,161	-41.05
SHADY GROVE ADVENTIST HOSPITAL	18,326,992	25,279,622	37.94
UM-BALTIMORE WASHINGTON MEDICAL CENTER	26,587,436	24,916,967	-6.28
UM-ST. JOSEPH MEDICAL CENTER	7,725,079	22,824,900	195.46
UM-SHOCK TRAUMA	19,293,917	20,774,000	7.67
UM-SHORE REGIONAL HEALTH AT EASTON	19,502,785	19,341,807	-0.83
CARROLL HOSPITAL CENTER	11,992,597	16,640,634	38.76
MEDSTAR HARBOR HOSPITAL CENTER	11,457,920	14,195,125	23.89
GREATER BALTIMORE MEDICAL CENTER	22,310,520	13,662,336	-38.76
UM-CHARLES REGIONAL MEDICAL CENTER	14,283,818	13,560,023	-5.07
FREDERICK MEMORIAL HOSPITAL	11,684,445	12,241,017	4.76
MEDSTAR FRANKLIN SQUARE	17,341,909	10,758,078	-37.96
SUBURBAN HOSPITAL	9,813,980	10,231,562	4.25
NORTHWEST HOSPITAL CENTER	18,792,218	9,135,910	-51.38
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	13,875,000	9,114,900	-34.31
CALVERT MEMORIAL HOSPITAL	7,641,171	8,763,974	14.69
WASHINGTON ADVENTIST HOSPITAL	2,625,923	8,433,093	221.15
MEDSTAR MONTGOMERY MEDICAL CENTER	6,619,082	8,150,360	23.13
UM-HARFORD MEMORIAL HOSPITAL	9,405,600	8,000,958	-14.93
MEDSTAR ST. MARY'S HOSPITAL	13,257,796	7,987,366	-39.75
WESTERN MARYLAND REGIONAL MEDICAL CENT	21,186,600	7,960,700	-62.43
MERCY MEDICAL CENTER	16,544,255	7,945,460	-51.97
PENINSULA REGIONAL MEDICAL CENTER	24,068,000	6,837,000	-71.59
MEDSTAR GOOD SAMARITAN	10,737,176	6,154,704	-42.68
PRINCE GEORGES HOSPITAL CENTER	17,696,121	4,642,564	-73.77
HOWARD COUNTY GENERAL HOSPITAL	9,198,800	4,610,200	-49.88
UM-SHORE REGIONAL HEALTH AT DORCHESTER	6,542,898	4,579,237	-30.01



**TOTAL EXCESS PROFIT/LOSS: EXHIBIT III-B**  
*Listed by Excess Profit/Loss*

	<b>2015</b>	<b>2016</b>	
<b>Hospital</b>	<b>Excess/Profit Loss</b>	<b>Excess/Profit Loss</b>	<b>% Change in Excess</b>
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	1,174,180	4,546,900	287.24
MEDSTAR UNION MEMORIAL HOSPITAL	9,579,971	4,215,211	-56.00
LEVINDALE	780,648	3,926,188	402.94
ST. AGNES HOSPITAL	18,700,440	3,177,083	-83.01
UNION HOSPITAL OF CECIL COUNTY	2,163,183	2,859,969	32.21
ATLANTIC GENERAL HOSPITAL	2,442,300	2,423,915	-0.75
UM-REHABILITATION & ORTHOPAEDIC INSTIT	-633,008	2,225,521	451.58
DOCTORS COMMUNITY HOSPITAL	5,096,695	1,397,774	-72.57
BOWIE EMERGENCY CENTER	1,634,401	1,340,930	-17.96
UMMC MIDTOWN CAMPUS	943,613	1,178,500	24.89
GARRETT COUNTY MEMORIAL HOSPITAL	4,805,317	266,348	-94.46
FORT WASHINGTON MEDICAL CENTER	1,380,752	14,629	-98.94
MCCREADY MEMORIAL HOSPITAL	-425,502	-699,147	-64.31
LAUREL REGIONAL HOSPITAL	-9,114,741	-1,232,453	86.48
GERMANTOWN EMERGENCY CENTER	-2,327,154	-1,616,159	30.55
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-2,956,067	-1,958,423	33.75
BON SECOURS HOSPITAL	9,344,231	-3,177,386	-134.00
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	-7,528,697	-6,456,935	14.24
ANNE ARUNDEL MEDICAL CENTER	-16,185,791	-12,410,456	23.32
HOLY CROSS HOSPITAL-GERMANTOWN	-25,330,007	-20,514,095	19.01
MERITUS MEDICAL CENTER	18,328,621	-20,927,920	-214.18
UNIVERSITY OF MARYLAND MEDICAL CENTER	-6,223,997	-51,452,000	-726.67